CITY OF PHILADELPHIA SINKING FUND COMMISSION

In Re: Quarterly Meeting

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Wednesday, November 18, 2015

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This Meeting of the Sinking Fund Commission, held pursuant to notice in the above mentioned cause, before Serena A. Spotts,

Professional Court Reporter and Notary Public in and for the Commonwealth of Pennsylvania, held at Two Penn Center, 16th Floor Conference Room, on the above date, commencing at approximately 11:00 a.m., pursuant to the State of Pennsylvania General Court Rules.

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Sinking Fund Commission - Quarterly Meeting November 18, 2015

APPEARANCES:

COMMISSION MEMBERS:

Benjamin Gilbert, Chairman

Alan Butkovitz, Commissioner

Nancy Winkler, Alternate for Mr. Dubow

ALSO PRESENT:

Charles Jones, Executive Director

Matthew Mazza, Assistant Treasurer

Christopher DiFusco, Chief Investment Officer,

PGWPP

Frank Gomiesen, Gallagher Fiduciary Advisors

Marvin Devers, Gallagher Fiduciary Advisors

Adam Colman, City Law Department

Jeff Hornstein, Controller

ALSO PRESENT:

Dan Leonard, PGW

Janet Werner, Wells Fargo

Jo Rosenberger Altman, City Law Department

Page 3 1 PROCEEDINGS 2 The minutes of the 3 MR. GILBERT: 4 last meeting were circulated by way of 5 email. Are there any questions, corrections and/or additions to those 6 minutes? 8 Hearing none, may I have a 9 motion to accept the minutes from September 9th? 10 11 MR. BUTKOVITZ: I've move. 12 MR. GILBERT: Any questions on the motion? All in favor? 13 MS. WINKLER: I didn't have the 14 I'm apologize. 15 minutes. MR. GILBERT: Motion carries. 16 The quarterly Sinking Fund statements were 17 18 also circulated, also in the packet for Sinking Fund for September 30, 2015. Any 19 questions on those statements? 20 21 MS. WINKLER: I have a comment 22 to make about them, which is they continue 23 to be labeled in a manner in which I, as 24 city treasurer, cannot understand them.

- 1 Just before the start of the meeting, the
- 2 new Sinking Fund executive director, who
- 3 apparently doesn't fully understand them
- 4 either. I don't mean -- It's just a
- 5 statement. It's not a value judgment. I
- 6 want to continue to raise the concerns I've
- 7 raised in the past that they are not
- 8 clearly labeled, and I don't understand why
- 9 we have these particular statements
- 10 organized the way they have in the past.
- 11 I've been told that's the way we always do
- 12 it. That's never been a very good answer
- 13 to me.
- I propose that the treasurer's
- 15 office sit down with the Sinking Fund and
- 16 the accounting department and talk about
- 17 what -- I don't understand what we're even
- 18 approving here. I'm uncomfortable voting
- 19 on them. So I won't be voting on it. And
- 20 I would suggest that there be a meeting to
- 21 discuss revising these reports so that they
- 22 have some value to the people reading them
- 23 so that they understand what they say.
- 24 MR. BUTKOVITZ: I won't vote on

Sinking Fund Commission - Quarterly Meeting November 18, 2015

Page 5 them either. 1 2 MR. GILBERT: Is there a motion to table this statement? 3 MS. WINKLER: I'll make a 4 motion. 5 6 MR. BUTKOVITZ: I second it. MR. GILBERT: Any questions on the motion? All those in favor? 8 9 MS. WINKLER: Aye. 10 MR. BUTKOVITZ: Aye. MR. GILBERT: The statements are 11 12 tabled. The PGW pension fund statement for September 30, 2015 also in the packet. Any 13 questions on those statements? 14 15 Hearing none, may I have a motion to accept the PGW pension plan 16 statement for September 30, 2015? 17 18 MS. WINKLER: Make a motion. MR. GILBERT: Second? 19 20 MR. BUTKOVITZ: Second. 21 MR. GILBERT: Any questions on the motion? All those in favor? 22 23 MS. WINKLER: Aye. 24 MR. BUTKOVITZ: Aye.

- 1 MR. GILBERT: Motion carries.
- 2 Thank you. The PGW pension plan
- 3 investment. Frank, you're on.
- 4 MR. DOMIESEN: Good morning.
- 5 I'm joined today with Marvin Devers.
- 6 Marvin's a colleague, and we work together
- 7 on several accounts. And he's here today
- 8 to be with us and to look at the market
- 9 background. Marvin and I are on your
- 10 account together.
- 11 So, with that, I've asked Marvin
- 12 just to touch on the market background. We
- 13 have two reports. We have the September 30
- 14 ending report, and we also have October.
- 15 We'll talk briefly about the third quarter
- 16 and then update you for October.
- 17 MR. DEVERS: Third quarter was a
- 18 challenging period for all risk assets as
- 19 they sold off in late August into
- 20 September. This was predominantly driven
- 21 by fears of global growth that extended out
- 22 for emerging markets. The guarter also
- 23 continued to be tampered by weak commodity
- 24 prices, which dented emerging market

- 1 economies across the globe.
- 2 This benefited risk offset, such
- 3 as high quality fixed income. As we get
- 4 into the report, you'll notice that the
- 5 high quality managers, those that aren't
- 6 core plus, had stronger performance in the
- 7 fixed income side. Across the board, it
- 8 was a challenging market environment.
- 9 As we move into the October
- 10 report, which Frank will touch on, we did
- 11 see a very strong V shaped recovery in
- 12 equity markets. Nothing significantly
- 13 changed from a fundamental story. There
- 14 was no new economic news that went from the
- 15 third quarter to October. It just
- 16 demonstrated that, given where evaluations
- 17 are in the market, equities as a whole are
- 18 going to be very sensitive to fluctuations
- 19 in investor sentiment. And as a result,
- 20 you're going to see volatility, both good
- 21 and bad, across markets.
- MR. DOMIESEN: Several others
- 23 points I would like to share, is that if
- 24 you look at page 3 -- page numbers are in

- 1 the lower left. If you look at sector
- 2 performance in the lower -- the chart in
- 3 the lower right -- the green bar represents
- 4 one year. The blue bars represent for the
- 5 quarter. Again, if the SOP was off
- 6 6.4 percent in the quarter, and in October,
- 7 it was up 8.4 percent.
- If you look at the sectors, in
- 9 particular energy sold off, continued
- 10 pressure there while price was falling.
- 11 You see that for the quarter. It was down
- 12 17.4 percent. Also, healthcare was down
- 13 about 11 percent, unlike the first quarter
- 14 and over the trailing last year where the
- 15 higher quality healthcare sector had done
- 16 well.
- 17 The other area that did perform
- 18 well, again, with respect to higher
- 19 quality, if you look at consumer staples,
- 20 it was flat for the quarter and positive
- 21 over the last year of 7.1 percent. That's
- 22 also demonstrating the bias towards higher
- 23 quality with consumer staples doing better
- 24 --

Page 9 1 MR. BUTKOVITZ: Why was 2 healthcare down? MR. DEVERS: Healthcare was down 3 4 predominantly based on comments made by political figures that impacted 5 6 pharmaceutical markets. It has been --MR. BUTKOVITZ: Are people objecting to the ten thousand percent price 8 9 increases in certain drugs? That's what drove it down? 10 11 MR. DEVERS: That's what drove 12 down a lot of selling in space. correct. Because people viewed the 13 comments as expectations that there is 14 going to be more controls, more regulation 15 in the space, which is going to hurt profit 16 growth. These segments of the market do 17 18 have evaluation that exceeds the current market. Given that overevaluation and the 19 expectation of high growth continuing, when 20 21 you see that type of comment, you're going to see investors fleet. 22 23 MR. DOMIESEN: I also point out 24 at the bottom of this chart you see

- 1 utilities, which was favorable for the
- 2 quarter, being up 5.4 percent. Again,
- 3 here, investors looking for yield as
- 4 opposed to bond prices -- bond segment of
- 5 the market where yields have continued to
- 6 drop during the quarter. We'll touch on
- 7 October when we have the October
- 8 performance.
- 9 MR. BUTKOVITZ: What's the
- 10 anticipated impact of this potential
- 11 Chinese bubble on the outlook?
- 12 MR. DEVERS: The Chinese market,
- 13 there is varying degrees. I think the more
- 14 interesting thing that it's potentially
- 15 going to play out in China outside of the
- 16 equity markets is, right now, given they
- 17 are pegged the U.S. dollar, they are in a
- 18 position where they are actually selling
- 19 about \$150 to \$300 billion of U.S.
- 20 treasuries a month, to then come back and
- 21 purchase their wong [ph] to essentially
- 22 hold that peg. Defacto as a pegged
- 23 currency, you're tied to U.S. monetary
- 24 policy.

- 1 With the potential rise in U.S.
- 2 rates coming, the strengthening U.S.
- 3 dollar, capitals fleeing the Chinese
- 4 market, what's interesting here is that
- 5 China has about -- I'm sorry -- about
- 6 3 trillion, a little less than that in
- 7 liquid reserves. As they continue to sell
- 8 off their treasury holdings, their currency
- 9 could become under pressure in the future.
- 10 Based on some conversations of
- 11 other individuals, China could be put in a
- 12 scenario where they are faced with either
- 13 supporting their economy by essentially
- 14 launching a fiscal stimulus or supporting
- 15 their currency and holding the peg to the
- 16 U.S. dollar. You can't have both in this
- 17 scenario. It's more likely that they are
- 18 going to devalue their currently more and
- 19 support their economy with more stimulus
- 20 across the board.
- 21 MR. BUTKOVITZ: Who are they
- 22 selling the U.S. treasuries to?
- 23 MR. DEVERS: Broad market. You
- 24 hold the reserves, and those are held in

- 1 treasuries. You sell that on the open
- 2 market. By selling that, they turn around
- 3 and repurchase wong, which adds the
- 4 strength to the wong.
- 5 MR. BUTKOVITZ: What about the
- 6 slow down and their demand for raw
- 7 materials?
- 8 MR. DEVERS: Certainly that's
- 9 the play of the argument that they are
- 10 going to have to drop their support for
- 11 their currency and actually support their
- 12 domestic economy with fiscal stimulus and
- 13 monetary stimulus. Their defacto held to
- 14 U.S. monetary policy.
- MR. BUTKOVITZ: So the
- 16 conclusion is they are not going to cut
- 17 back on their consumption of raw materials
- 18 and all that?
- MR. DEVERS: Yes.
- MR. BUTKOVITZ: Is that the
- 21 consensus view?
- MR. DEVERS: That's what a lot
- 23 of people see in the market. I certainly
- 24 don't think there is a consensus out there

- 1 on what the Chinese are going to do to
- 2 support their economy.
- 3 MR. BUTKOVITZ: Okay. There had
- 4 been a lot of discussion about us having
- 5 gotten to a maximum point in the maturation
- 6 of the bull market. Is that still --
- 7 MR. DEVERS: We're certainly in
- 8 the latter stages of it. What I would say
- 9 is looking out the next one to three years,
- 10 there is no signs of a recession pending on
- 11 the U.S. economy. If you want to tie
- 12 equity market strength to U.S. GDP growth,
- 13 which, over long terms, is shown to be no
- 14 relationship. In the short term, they can
- 15 be higher correlated, and that would
- 16 suggest that the equity market still has
- 17 room to move higher.
- 18 The bigger question though is
- 19 can U.S. companies actually grow their
- 20 earnings. What we're seeing in the third
- 21 quarter is the first decline in U.S.
- 22 earnings on a market basis. So as U.S.
- 23 earnings decline, your price per earnings
- or PE value goes up, and your stocks become

- 1 more expensive.
- 2 If we can correct that and
- 3 actually see growth from an earnings basis
- 4 on companies, then you still additionally
- 5 see higher moves in the equity markets.
- 6 We're certainly in the later stages.
- 7 That's demonstrated by the volatility that
- 8 we're seeing.
- 9 MR. BUTKOVITZ: So does it make
- 10 sense to stay in pact with our equity
- 11 positions?
- MR. DEVERS: We certainly had
- 13 conversations with Chris and Matt about
- 14 looking at strategies that could de-risk or
- 15 take a little equity risk off the table
- 16 that are strategies that aren't just fixed
- 17 income.
- 18 MR. MAZZA: We also on
- 19 international space wanted to propose to
- 20 the commissioners if we could go to an
- 21 index based -- put an RPF for an index
- 22 based management in international space to
- 23 save some money on feeds and chase overturn
- 24 that way. So we wanted to see if we could

- 1 get your approval.
- 2 This is going to be a six-month
- 3 process nonetheless. It seems our
- 4 international equity managers have been
- 5 getting hit especially hard with the whole
- 6 downturn. And if we could save money on
- 7 fees where these managers are falling.
- 8 It's quite very closely. Might as well go
- 9 to an index based platform.
- 10 MS. WINKLER: You're talking
- 11 about a reallocation of the portfolio to
- 12 reduce risk?
- 13 MR. MAZZA: I think personally
- 14 for what has happened to us in the
- 15 international equity markets, it would be
- 16 foolish for us to change our asset
- 17 allocation right now, and that's based to
- 18 get out of the markets while it's at the
- 19 bottom. If we've already gotten hit so far
- 20 with the markets taking a beating --
- 21 MR. BUTKOVITZ: That's the
- 22 issue. I mean, I've been reading articles
- 23 that say we're going to lose a lot of value
- 24 and that there has been a retreat to cash

- 1 in the market. And are we just going to
- 2 sit there passively and watch value fall
- 3 through the --
- 4 MR. DOMIESEN: We talked with
- 5 staff, as well, on moving cash each month
- 6 for payment -- benefit payments. We're
- 7 harvesting, we're talking with staff, we're
- 8 harvesting that from the equities as -- to
- 9 bring down the allocation. There is --
- 10 it's pretty much in line, slightly
- 11 overweighted, versus the target waiting by
- 12 bringing that down through those monthly --
- MR. BUTKOVITZ: Two or three
- 14 times a week I see 200 point drops in the
- 15 Dow Jones. My heart is in my mouth. Then
- 16 it comes back again and goes up by eight
- 17 dollars or something. I don't really --
- 18 don't like that. And I don't know. My
- 19 instinct is that we should kind of hide out
- 20 for a while until it becomes less volatile.
- 21 MR. MAZZA: I think we've got to
- 22 have patience in this aspect for -- with
- 23 the equity markets. It's the fixed income
- 24 markets that I'm mostly worried about with

- 1 the rising rate environment. For lower
- 2 asset allocation right now, it would be the
- 3 lower asset allocation towards fixed income
- 4 managers whose current holdings are only
- 5 going to go down as rates are known to have
- 6 risen or rise in December and possibly
- 7 March. That's what I would do.
- 8 MR. BUTKOVITZ: You expect to
- 9 decline in bond holdings?
- 10 MR. DEVERS: It's highly likely.
- 11 Currently investors are pricing these at 70
- 12 percent probability that the Fed will move
- in December to raise rates. It's going to
- 14 be in the short end of the curve, 25 basis
- 15 points. It's most likely not going to move
- 16 the back end of the curve up very much as
- 17 our stronger dollar and higher rates look
- 18 more attractive to international money.
- 19 That's going to flow back into
- 20 the U.S. If they do move in December, they
- 21 will most likely -- if the economy stays on
- 22 track to the move in March, and then
- 23 they'll delay because the Fed tends not to
- 24 move during a political year -- during an

- 1 election year as not to be viewed as a
- 2 political source.
- 3 MS. WINKLER: That's
- 4 interesting. For the treasurers office, we
- 5 just did our round of meetings with our
- 6 short term cash managers. That's the space
- 7 they focus on the most. And pretty much to
- 8 a firm that came in, Black Rock, Wells, PFM
- 9 came in last week and presented.
- 10 They were all looking -- they
- 11 said the market consensus on the number of
- 12 Fed moves next year is either four or five,
- 13 counting this December. So for
- 14 accumulative increase over -- so every
- 15 other Fed meeting between now to
- 16 December 2016 is looking for 100 basis
- 17 point aggregate total move. But the shape
- 18 of the yield curve just shifting to being
- 19 more flat, and so, we wouldn't -- I think
- 20 to your point that you made a moment ago
- 21 that the back end -- I don't remember where
- 22 our duration is in our bond portfolios, but
- 23 this is more likely to effect short
- 24 duration, which of course, if you keep your

Page 19 1 money really short, it has very little 2 effect. Only upside in earnings 3 4 potential, you know, if you have cash but less on the back end where, maybe no impact 5 on the back end --6 MR. MAZZA: That problem is though with that fixed income managers, 8 9 they've been keeping that duration in the three to five year range, which is where 10 11 everything is going to be severely effected 12 during a great rise, especially if there is going to be four to five -- I think that, 13 you know, a significant amount of rises in 14 rates in next year, during election year, 15 is highly unlikely. That's my opinion. 16 don't know why the Fed would do that in 17 18 this election year. 19 MS. WINKLER: They did it to 20 And he didn't get reelected; Bush. 21 remember? That was the last time the Fed did a bunch of moves --22

In the year

MR. DEVERS:

MS. WINKLER:

In the early 90s --

23

24

- 1 leading into the election.
- 2 MR. MAZZA: It's also partly
- 3 noted in our fixed income managers, Logan
- 4 Circle or Garcia Hamilton, sitting on a lot
- 5 of cash. Folks are very, very aware of
- 6 what to do right now, especially since
- 7 their duration is in that three to five
- 8 year range. They know they are going to
- 9 get hit --
- 10 MS. WINKLER: Is that where we
- 11 see ourselves to be most vulnerable?
- 12 MR. DIFUSCO: Yeah. Matt's
- 13 exactly right.
- MR. MAZZA: Fixed income is
- 15 definitely where our vulnerability is.
- 16 MS. WINKLER: I'm talking about
- 17 the three to five --
- 18 MR. DIFUSCO: To Al, two points
- 19 I'd make to Al's questions. I think some
- 20 of the other things we're doing in terms of
- 21 being more defensive, we're obviously
- 22 increasing our cash position. That's where
- 23 Matt's talking about the fixed income
- 24 managers doing it. But staff has been

- 1 proactively in conjunction with this change
- 2 to the benefit payments structure where
- 3 we're now funding to the payments directly.
- 4 We've also been putting more cash on the
- 5 side lines. We have two or three months of
- 6 benefit payments. We have a larger cash
- 7 position than we have --
- 8 MS. WINKLER: How's that
- 9 invested, the cash?
- 10 MR. DIFUSCO: It's just in cash,
- 11 money market. It's in the money market.
- 12 The other thing, Al, I think you'll see not
- 13 only from Frank at the next meeting but
- 14 from others who would be coming into to
- 15 present, there are going to be suggestions
- 16 not only from Frank but from other
- 17 consultant candidates directly to address
- 18 your point.
- 19 Does this continue to be the
- 20 asset allocation that we should be in, or
- 21 should we be looking at making changes
- 22 whether it's out of -- having too high an
- 23 allocation to equities and maybe putting
- 24 things in other spaces. This is not

- 1 something where I think you're out of an
- 2 island or asking the incorrect question.
- 3 MR. BUTKOVITZ: Are we -- we
- 4 have too much exposure in equities or too
- 5 much exposure in fixed income?
- 6 MR. MAZZA: I think in fixed
- 7 income 100 percent. If we lower our
- 8 exposure in fixed income from, you know,
- 9 the 35 percent bogey that we have down to
- 10 the 25, 20 percent area, especially since
- 11 our duration with a majority of the fixed
- 12 income managers is in the three to five
- 13 year range, and we add in a 10 percent, 15
- 14 percent exposure to alternatives or some
- 15 other asset allocation, that will give us a
- 16 better shot at hitting our 765 bogey going
- 17 forward.
- 18 MS. WINKLER: This seems -- I'd
- 19 like to ask that we all be very
- 20 deliberative and thoughtful about this and
- 21 have -- really hear from people about it
- 22 because these are fairly complicated
- 23 decisions.
- 24 MR. MAZZA: When we say

- 1 alternatives, we mean everything from hedge
- 2 funds to bonds to high yield bonds. We're
- 3 not talking about anything that's crazy in
- 4 terms of feed. We want to make sure we
- 5 have the ability to hit our return bogey in
- 6 terms of 765 based on our actuary
- 7 assumptions to make sure that we can get
- 8 this thing fully funded by the year 2035.
- 9 We need to hit 765, and we're not going to
- 10 hit that at our current asset allocation.
- 11 You are right. By lowering our asset
- 12 allocation to fixed income and adding a
- 13 certain percentage to alternatives, whether
- 14 that's high yield bonds --
- MS. WINKLER: Right. That may
- 16 be another option. Another option to think
- 17 about would be further lowering the return
- 18 assumptions. I don't know that you -- as
- 19 staff, you should necessarily think of that
- 20 as a given that's in-mootable and
- 21 unchangeable. It's possible that another
- 22 way to think about it would be that -- we
- 23 really need to start with what's the risk
- 24 profile and what's the probability of us

- 1 getting to our goal with different
- 2 portfolio compositions given the goal.
- And if we can't get there, we've
- 4 all seen those kinds of analyzes. And we
- 5 maybe -- if we want more assurance and
- 6 confidence, bringing down the return is
- 7 another possible avenue of consideration.
- 8 MR. DIFUSCO: Yes. I didn't
- 9 mean to interrupt. I think that's part of
- 10 what you'll here at the next meeting, is
- it's a possibility when you see where the
- 12 current -- the likely expected return based
- 13 on the current models could get us. That
- 14 is another viable option, would be to lower
- 15 the --
- MS. WINKLER: That's what you're
- 17 talking about as well, Alan?
- MR. BUTKOVITZ: Yes.
- 19 MR. DIFUSCO: The questions are
- 20 good questions, and they are exactly on
- 21 point. I think you will hear a lot of that
- 22 when you see the presentations at the next
- 23 meeting in terms of possible asset
- 24 allocations.

Page 25 1 MR. MAZZA: Every investment solely met with, including our calendar, 2 has said that based on our current asset 3 4 allocation at 765 --5 MS. WINKLER: Based on our 6 current --MR. MAZZA: Yes. 8 -- can be very difficult to come 9 by. MR. BUTKOVITZ: How close do 10 11 they think we'll come? What do they think? 12 MR. MAZZA: The highest folks said in terms of total return that we're 13 going to get in our current asset 14 allocation, based on their capital market 15 assumptions, it was in the high sixs. 16 17 Is that correct? 18 MR. DOMIESEN: Correct. That's 19 correct. 20 MR. BUTKOVITZ: That's the most 21 optimistic. What's the midpoint? MR. MAZZA: Low fives. 22 23 MS. WINKLER: Midpoint is the 24 low fives?

- 1 MR. MAZZA: You never know.
- 2 These -- once again, these are capital
- 3 market assumptions. No one wants the fact
- 4 that their capital market assumptions of
- 5 probabilities because, at the end of the
- 6 year, they are always almost all wrong, you
- 7 know. People come up with their capital
- 8 market projections and say, hey, this is
- 9 what we think is going to happen to the
- 10 market, and then it's completely opposite.
- 11 These guys know. You're never going to
- 12 stand by your assumptions at the beginning
- 13 of the year.
- MR. DEVERS: Anymore questions
- on the market, or should Frank get into the
- 16 portfolio?
- MR. BUTKOVITZ: No. That's not
- 18 as bad as I thought. I thought we were in
- 19 a position for absolute loss.
- MR. MAZZA: No.
- MR. BUTKOVITZ: Okay.
- 22 MR. DOMIESEN: Okay. I'm going
- 23 to touch on page 9. As of September 30th
- 24 still, we're looking at the total

- 1 portfolio, and it shows the number
- 2 valuation. We'll get into detail in a
- 3 moment. 478,9 and 117,000. And the
- 4 distribution across the major asset
- 5 classes, within the domestic equity, you're
- 6 at 53 percent with the target of 50. So
- 7 three percent overweighting. Again, we
- 8 mentioned that we worked with staff, and
- 9 we're saying harvest the profits as we take
- 10 out and put them aside for cash for benefit
- 11 payments, take those out of the domestic
- 12 equities.
- 13 MS. WINKLER: Am I crazy? Am --
- 14 what was that? What was the value of the
- 15 portfolio in the end of the year 20 --
- 16 fiscal '14, end of the fiscal year?
- 17 MR. MAZZA: 514 million maybe.
- MS. WINKLER: Okay.
- 19 MR. MAZZA: Something like that.
- 20 We had a downturn in the markets that
- 21 effected us. We also had the contributions
- 22 that we're now paying out of the pension
- 23 fund for the pensioners, and we put a
- 24 little extra cash in there. That would

Page 28 show there was a higher rate of contribution --2 3 MS. WINKLER: Does this 478 4 include the cash? 5 MR. MAZZA: It should, yes. 6 MR. DEVERS: It includes --There is --MR. DOMIESEN: No. 8 it goes to detail on page 20. MR. MAZZA: There another two 9 and a half million in cash. 10 11 MR. DIFUSCO: As of this 12 morning, it's just under 493. It's like 13 492.9, 492.7. 14 MR. JONES: 492.7. 15 MR. DIFUSCO: Thank you. 16 MR. DOMIESEN: The overall allocation back on page 9, again, for 17 18 domestic equities is 53 percent, international 13, slight underweighted 19 versus a target of 15 percent target. And 20 21 then fixed income is about 34 percent with 22 a target of 35 percent. So fairly close to 23 the target weightings. Again, we had 24 talked about the staff -- about harvesting

- 1 some of that on monthly cash needs from the
- 2 equity model.
- 3 All right. So page -- go right
- 4 to the performance page. I think that
- 5 would be best. That's on page 12 and 13.
- 6 If we start with page 13, which shows the
- 7 very bottom line, the plan quarter column,
- 8 which is the second from the left quarter
- 9 column, it was off 5.7 percent, and the
- 10 benchmark that we looked at was off
- 11 5.4 percent. It did underperform by
- 12 approximately 35 basis points.
- Where did that come from? If we
- 14 start on the fixed income, which is right
- 15 above it, you have four managers. Two are
- 16 measured against the Barclays Aggregate
- 17 Index, which is the broad market, and this
- 18 Barclays Logan Circle. You can see here,
- 19 for the quarter, Barksdale slightly
- 20 outperformed benchmark. Logan Circle
- 21 underperformed.
- 22 A lot of that was due to two
- 23 things I mentioned already. I heard a
- 24 comment about the cash level that they

- 1 have. They tend to be very short. Shorter
- 2 maturities hurt them on the quarter and the
- 3 cash level as well. On the two other
- 4 managers, Lazard and Garcia, Lazard is more
- 5 of a tilt towards credit bonds. And,
- 6 again, the exposure to credit being higher
- 7 risk than government and treasuries
- 8 underperform higher quality.
- 9 MR. BUTKOVITZ: What do you mean
- 10 exactly? That's pretty traumatic. There
- 11 were defaults, nonpayments?
- 12 MR. DEVERS: No. The high yield
- 13 that -- as spreads widen across the board,
- 14 high yelled was down about 4.3 percent. So
- 15 allocation to lower credit securities was
- 16 at the detractor in returns overall.
- 17 MR. DOMIESEN: They tend to
- 18 have.
- 19 MR. DEVERS: It's not defaults.
- 20 It's just bonds prices are going down as a
- 21 result of pricing in additional risk.
- MR. DOMIESEN: It was the sell
- 23 off of corporate bonds in favor of
- 24 treasuries, risk off, investor risk off.

- 1 The demands drove those prices.
- 2 MS. WINKLER: What's the yield
- 3 on the Lazard portfolio?
- 4 MR. DOMIESEN: I don't have that
- 5 with me right now.
- 6 MS. WINKLER: We were into that
- 7 for income; right?
- 8 MR. DEVERS: Yes. Correct. And
- 9 the higher income from the credit.
- 10 MR. DIFUSCO: I'll get you the
- 11 most up-to-date numbers. We'll send it to
- 12 you.
- MS. WINKLER: Yeah.
- MR. DIFUSCO: We'll send it to
- 15 her.
- 16 MR. DOMIESEN: The -- s the
- 17 fixed income in aggregate was, for the
- 18 quarter, up 1 percent, and the benchmark
- 19 was up 1.1. That's component one, part of
- 20 the performance issue for the overall
- 21 funds.
- Right above that, the top of the
- 23 panel of this page is the international
- 24 managers. Mondrian is the defense of value

- 1 strategy, and Harding Loevner is the growth
- 2 manager. We've spoken, again, with staff
- 3 about Harding Loevner, as well as the
- 4 overall exposure here in the developed
- 5 markets. Mondrian has added value, which
- 6 is at the benchmark. And that's measured
- 7 against the international value benchmark.
- 8 Harding Loevner has not. They
- 9 have underperformed. One of the elements
- 10 here is on the trailing year to date and
- 11 one year number. They have about
- 12 13 percent exposure to emerging markets.
- 13 The benchmark does not. One of the issues
- 14 here is they've creeped up on their
- 15 emerging market, and that's hurt them.
- In the month of October, they
- 17 actually out performed in a rebound of the
- 18 international markets. However, in
- 19 reviewing this again with staff, we think
- 20 that there is room at the end of the day
- 21 when you put the two pieces together we're
- 22 not coming close enough to the benchmarks,
- 23 such that recommend would consider indexing
- 24 part of these two strategies. At the end

- of the day, net-a-fees, there's not a lot
- 2 of value added. You can see that in the
- 3 longer run.
- 4 MS. WINKLER: Sorry.
- 5 Net-a-fees, there is not a lot of value
- 6 added with Harding Loevner?
- 7 MR. DOMIESEN: Correct.
- 8 MR. BUTKOVITZ: You're basing it
- 9 on the one year track record?
- 10 MR. MAZZA: Yeah.
- 11 MR. BUTKOVITZ: Where is the
- 12 longer --
- 13 MR. DOMIESEN: You just added
- 14 point 71 versus 3.35.
- MS. WINKLER: Harding Loevner
- was added in February of 2013; correct?
- 17 MR. DOMIESEN: Correct.
- 18 MR. DEVERS: So the fund over
- 19 five years is up 3.7 percent versus the
- 20 benchmark of 4.83. Over five years, it's
- 21 underperformed by 1.1 percent.
- MR. DIFUSCO: How much of that
- 23 is due to the fee drag? What's the
- 24 composite on that?

Page 34 1 MR. DOMIESEN: That's 2 net-a-fees. 3 MS. WINKLER: What was the 4 rational for recommending them to begin 5 with? 6 MR. DEVERS: Prior to the last 7 two calendar quarters -- calendar years, I 8 think it was 2013 --9 MS. WINKLER: When we made the decision to hire them, what was the 10 11 recommendation? 12 MR. DEVERS: Coming into this 13 period, they had strong performance, strong track records. Since bringing them in, 14 they had two rough years that has 15 16 contracted from their performance. 17 MS. WINKLER: What's caused 18 that? 19 MR. DEVERS: It was stock 20 selection and positioning around countries, 21 country allocation. 22 MR. DOMIESEN: Coming into the 23 time period, they had better downside 24 protection.

- 1 MS. WINKLER: I thought that's
- 2 what I remembered. It was the downside
- 3 protection. Right.
- 4 MR. DIFUSCO: I probably didn't
- 5 articulate my question. I get that it's a
- 6 net-a-fee number. I guess my point is, how
- 7 much of that net underperformance is
- 8 because of the fee? If they are trailing
- 9 by 115, is the fee 100 basis points, and
- 10 therefore, that's making up the --
- 11 MR. JONES: The fee is probably
- 12 in the 85 to 90 basis points range.
- MR. DEVERS: That's a mutual
- 14 fund. That's net net. If you grossed it
- 15 up and removed the fee, you'd be
- 16 underperforming by I guess 20, 30 basis
- 17 points.
- 18 MR. DIFUSCO: The bulk of the
- 19 underperformance --
- 20 MR. MAZZA: If we index that --
- 21 MS. WINKLER: You're
- 22 recommending getting rid of them and moving
- 23 them to index?
- MR. MAZZA: Also, the benchmark

- 1 has no exposure to emerging markets. This
- 2 Harding Loevner has 13 percent exposure.
- 3 Index is -- our index funds very, very
- 4 similarly trail the benchmark. That means
- 5 we would have saved on fees and been closer
- 6 to the benchmark if we just indexed this
- 7 instead of hiring Harding Loevner.
- I would ask the commissioners if
- 9 we could put an RPF out for an index
- 10 manager at international equities. If you
- 11 guys could approve that, we'd greatly
- 12 appreciate it.
- MR. DOMIESEN: Excuse me. You
- 14 may want to consider that on a blended
- index as opposed to just a growth only.
- MR. MAZZA: Blended is fine.
- 17 MR. DOMIESEN: At the end of the
- 18 day, when you put the value and the growth
- 19 together, the blended index would cover
- 20 that, growth and value.
- 21 On the prior page, page 12, if
- 22 we look at the small cap -- or you can look
- 23 at the large cap. And that's index
- 24 primarily to Rhumbline and Northern Trust.

- 1 You have do have active managers, Fred
- 2 Alger on the growth side. Longer term
- 3 numbers, they've been favorable to the
- 4 benchmark when you look over the three year
- 5 number, 14.6 percent versus the benchmark
- 6 of 13.6. The recent quarter hurt them.
- 7 They were underweighted staples,
- 8 which are more conservative, more defensive
- 9 category. They were overweighted
- 10 healthcare. The comments from earlier,
- 11 healthcare had underperformed. Those mines
- 12 are now at the end of October had moved to
- 13 -- sorry -- I'm still with Fred Alger.
- 14 Cooke & Bieler is the one that
- 15 transitioned at the end of October into
- 16 O'Shannessy [ph], which is replacing Cooke
- 17 & Bieler on the value side.
- 18 MS. WINKLER: Cooke & Bieler
- 19 will be out on your next quarter?
- 20 MR. DOMIESEN: We still show it
- 21 in the October. It moved at the very end
- 22 of October. We still show a majority of --
- 23 either it was very close to the end of the
- 24 month, and I think there was some residual

- 1 money that moved after the end of the
- 2 month.
- 3 ATTENDEE: It was October 23rd.
- 4 MR. DOMIESEN: All of it?
- 5 ATTENDEE: Uh-huh. There may
- 6 have been some residual cash.
- 7 MR. DEVERS: So we'll be out at
- 8 the end of the quarter. Correct.
- 9 MS. WINKLER: Thank you.
- 10 MR. DOMIESEN: The quarter for
- 11 the small cap grouping, Eagle really is a
- 12 defensive manager. And you may recall that
- 13 they had underperformed in the blue market,
- 14 particularly 2013. And the market was up
- 15 43 percent. They were up 36. So you see
- 16 that on the three year number where they
- 17 are lagging. They include the 2013 and are
- 18 up 12 percent. The benchmark was up 12.9.
- 19 More recently in the down market
- 20 year to date and even on the one year,
- 21 they've outperformed. And for the quarter,
- 22 they were down 11 percent versus 13 percent
- 23 for their benchmark. That's what our
- 24 expectations would be for them being a

- 1 defensive manager. Vaughan Nelson recently
- 2 reviewed them, and we can see the longer
- 3 term numbers are quite strong relative to
- 4 the benchmarks.
- When you look at the one year,
- 6 they were up 5.2 percent, and their
- 7 benchmark was down 1.6 percent. The value
- 8 added in the combined small cap has been
- 9 coming in a large extent over the last one
- 10 year from Vaughan Nelson. So those are the
- 11 major categories. We reviewed the major
- 12 categories.
- 13 Again, the total performance
- down 5.7, and the benchmark down 5.4
- 15 percent for the quarter ended
- 16 September 30th. There is a lot more detail
- 17 here, but I can review with you what
- 18 happened in October if that would be
- 19 helpful.
- MR. DIFUSCO: Yeah.
- 21 MR. DOMIESEN: With that, there
- 22 is an additional handout outside of the
- 23 packet. I think it was stapled. We'll go
- 24 over that. I'll show you on page 3, total

- 1 performance for the month of October was up
- 2 4.8 percent. We're looking at the October
- 3 column, bottom of the page 3. It was up
- 4 4.8 percent versus the benchmark at 4.9.
- When you look back over the year
- 6 to date one and three year time periods, we
- 7 see that the total had out performed the
- 8 target index on these. And these the
- 9 net-a-fees. I can go into the different
- 10 categories, if you'd like, on the fixed
- 11 income right above there on page 3. The
- 12 group, overall, the combined fixed income
- 13 was flat, and the benchmark was also flat.
- MS. WINKLER: For the
- 15 international equities at the top of the
- 16 page, for the -- it was up 7.4 percent, and
- 17 the benchmark overall was 7.4. There was a
- 18 comeback in terms of performance for the
- 19 month by Harding Loevner, the large cap
- 20 growth manager.
- 21 GFA, the emerging market
- 22 manager, lagged for the month of October.
- 23 But when we look back over the one year and
- 24 three year numbers, they protected versus

- 1 their benchmarks, not damaged much. On the
- 2 prior page, which is page 2, the top of the
- 3 page we have the equities large cap.
- 4 Combined large cap was up 7.8. And the
- 5 benchmark for that group was 8.1. Part of
- 6 that, again, Cooke & Bieler, the moneys
- 7 moved towards the end of the month. The
- 8 small cap -- finally, the small cap, in
- 9 October, in a strong bull market we did see
- 10 the two defensive managers lag, Eagle and
- 11 Vaughan Nelson. And that ended up plus 4.3
- 12 versus a target of 5.6 percent for October.
- 13 Again, looking at the year to
- 14 date in a down market, we experience small
- 15 cap. They were favorable to the benchmark
- 16 by an amount of 3.8 percentage points.
- 17 So page 4 --
- 18 MR. JONES: Before we go away
- 19 from these return numbers, when I looked at
- 20 the September report, I looked at the total
- 21 fund performance for five years. And it
- 22 was 765. That's a number that's kind of
- 23 important around here. So, then, when I
- 24 got the October report, I looked at it

- 1 again -- again, the five year number, and
- 2 the five year number had jumped 39 basis
- 3 points to 804.
- 4 I noticed that the three year
- 5 number went from 741 in September to a
- 6 return of 9.36 in October. And I thought
- 7 that seemed --
- 8 MR. DOMIESEN: We're moving
- 9 forward a month. We're dropping off --
- 10 MR. JONES: That October month a
- 11 few years ago, three and five years ago,
- 12 must have been horrible.
- 13 MR. DEVERS: October 2010 was, I
- 14 believe, down eight or ten percent that
- 15 month, if memory serves me correctly. It
- 16 was a very significant down month in 2010.
- 17 MR. JONES: Because it wasn't
- 18 only our performance. I saw the benchmarks
- 19 moved too.
- 20 MR. DEVERS: That just rolled
- 21 off. It was a very strong, negative month.
- 22 MR. JONES: And I guess my point
- is, we have that bogey of 765.
- 24 MS. WINKLER: That's 765 for the

Page 43 next 30 years? 2 MR. DEVERS: Of course. 3 MR. JONES: Yeah. And I 4 quess --5 MS. WINKLER: Every year. 6 MR. JONES: This portfolio, the way it is -- the way it's comprised right 7 8 now, at times we can meet 765, and other times, we're below it. And other times 9 we're above it. It's like I don't know 10 that I would go chasing a bogey. If you 11 12 think that 765 is the number, let's stick 13 with it, and let's work towards that 14 instead of moving it around. So I guess that's my point here, that sometimes we do 15 hit 765. 16 MR. BUTKOVITZ: Yeah. 17 But the assessment is that we're going to be 18 19 falling further and further behind by as much as two and a half percent a year. 20 21 MS. WINKLER: Charlie, the point I think that you were making is that in 22 23 this enormous bull market that we were in, 24 which we now dropped off, with an

- 1 unprecedented bull market now that you
- 2 dropped off the bad part, we don't expect
- 3 it to be an ongoing unprecedented bull
- 4 market. What we're concerned about is what
- 5 would be the reasonable place to be when we
- 6 no longer -- we shouldn't expect and we
- 7 shouldn't manage our future finances and
- 8 plans around an unprecedented bull market
- 9 of the last five years.
- 10 MR. BUTKOVITZ: When Donald
- 11 Trump becomes president, we'll --
- 12 MS. WINKLER: You can vote for
- 13 him. Go right ahead.
- MR. MAZZA: We have to adapt.
- 15 We have to adapt.
- 16 MS. WINKLER: I just like to
- 17 read the jokes.
- MR. BUTKOVITZ: The market and
- 19 him are both up today.
- MS. WINKLER: Is he up today?
- MR. MAZZA: We have to adapt.
- 22 We know that the market is not going to be
- 23 like it has been over the last 15 years.
- 24 Even with the recession of 2008, it's not

- 1 going to be the same. We have to adapt.
- 2 We have to think about changing our asset
- 3 allocation and entering different spaces to
- 4 chase that total return.
- 5 Anyone in their -- PA could have
- 6 made 13 to 20 percent over the past five
- 7 years. People put their money in Apple or
- 8 put their money in Google, and tech stocks
- 9 took off. That's not going to be the same
- 10 way things are going to be going over the
- 11 next five, ten years as you guys know.
- 12 MR. GILBERT: Any other
- 13 questions for Frank?
- Do we have a motion to accept
- 15 the September 30th report?
- MS. WINKLER: So moved.
- 17 MR. BUTKOVITZ: Second.
- 18 MR. GILBERT: Any questions on
- 19 the motion? All in favor?
- MS. WINKLER: Aye.
- 21 MR. GILBERT: Motion carries.
- 22 Is there going to be a recommendation on a
- 23 motion to put out the RPF index funds for
- 24 international equities? Matt asked that

November 18, 2015 Page 46 1 question. 2 MR. DIFUSCO: It's a good idea. 3 Just because we put out an RFP doesn't mean 4 we're ultimately bound to use it. I think 5 he gives us the option of flexibility if we 6 decide -- or I should say the commissioners decide. MR. BUTKOVITZ: I'll make the 8 9 motion. 10 MS. WINKLER: Second. 11 MR. GILBERT: Any questions on 12 the motion? All those in favor? 13 14 MR. BUTKOVITZ: Aye. 15 MS. WINKLER: Aye. 16 MR. GILBERT: Motion carries. MS. WINKLER: I voted. Ι 17

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And I intentionally didn't vote on

MR. GILBERT: Break the tie.

MR. DIFUSCO: You voted a couple

MR. GILBERT: Now, the changing

of the index fund, the 765, are we going to

18

19

20

21

22

23

24

second.

times.

other things.

Page 47 do that another time? 1 2 MR. BUTKOVITZ: Why don't we lower it to seven while we don't have a 3 4 mayor. It's too painful to do it when we 5 do. 6 MR. GILBERT: Nope. 7 MR. BUTKOVITZ: No takers? 8 MR. GILBERT: No action. Okay. 9 MR. BUTKOVITZ: I vote that we 10 lower it to seven. 11 MR. GILBERT: Is there a second? 12 MR. BUTKOVITZ: You can vote. 13 MR. GILBERT: I understand. 14 I'll second. Okay. 15 MR. BUTKOVITZ: You seconded it? 16 MR. GILBERT: Yes. Any questions on the motion? 17 18 MS. WINKLER: You're seconding going from 7.65 to 7.0? 19 20 MR. GILBERT: That's correct. 21 MS. WINKLER: First of all, I 22 like -- now, I believe if everybody 23 understands, so that we all understand, 24 we -- however this is decided, we have an

- 1 opinion from the law department that says
- 2 it's the finance director who sets the
- 3 target return. Is that correct? That is
- 4 my understanding.
- 5 MR. BUTKOVITZ: Then it doesn't
- 6 matter if we approve it.
- 7 MS. WINKLER: That was my
- 8 understanding of the -- we did some work
- 9 with the law department over what the
- 10 duties were of the finance director.
- MR. DIFUSCO: That's my
- 12 recollection. Putting the levity aside
- 13 just for a moment too, I do think the
- 14 commission, given that we're talking about
- 15 changing asset allocations, we have
- 16 consultant presentations that if we're
- 17 going to have discussion about lowering the
- 18 assumption rate, my recommendation would be
- 19 that that should be part of that.
- MS. WINKLER: I agree with that.
- 21 MR. BUTKOVITZ: But the
- 22 testimony -- but the testimony of the
- 23 consultant is the best that we can hope
- 24 for, is 7 percent. We might have five

- 1 percent. In light of that expert opinion,
- 2 how do we justify a -- essentially an
- 3 unsubstantiated optimistic rate?
- 4 MR. MAZZA: With all due
- 5 respect, we don't know if Gallagher is
- 6 going to be the consultant going forward.
- 7 I would recommend that we wait until we
- 8 find out who's going to be our investment
- 9 consultant at the January meeting to
- 10 determine what the rate should be.
- 11 MR. DIFUSCO: Part of the option
- 12 too may be that, at the current structure
- 13 that we have, the 6535, a 765 is
- 14 unrealistic, but that if we made other
- 15 smaller tweaks to the investment lineup,
- 16 then perhaps 73 becomes unrealistic --
- 17 MS. WINKLER: I'd also like,
- 18 frankly, to have a conversation with PGW to
- 19 talk about if we have a long term strategic
- 20 plan to lower the investment return on the
- 21 portfolio, that the affect of that under a
- 22 series of other changes that we have
- 23 enacted regarding the way in which we would
- 24 be measuring the annual contribution that

- 1 PGW will make, does have a budgetary impact
- 2 on PGW.
- From my perspective, I think the
- 4 deliberative approach where we both look at
- 5 the risks, the likely returns, and then
- 6 maybe a phase in over time the way the
- 7 large fund has faced in over time, lower
- 8 return assumptions, I would feel more
- 9 comfortable if you would take the time to,
- 10 you know, at least consider that.
- I appreciate and respect and
- 12 generally find myself in the camp of lower
- 13 returns, so for me, it's not about where
- 14 we're headed. It's just about the process
- of getting there, how we get there, how we
- 16 do it in a way that maintains the PGW --
- 17 you know, ask PGW to find the money, give
- 18 them some time to find the money. I also
- 19 think we also just need to make sure we
- 20 understand what our actual impact --
- MR. BUTKOVITZ: What would be
- 22 the additional contribution at 7 percent?
- MS. WINKLER: Do you know, Dan?
- 24 MR. LEONARD: I wouldn't know

- 1 that it would significantly drop. I
- 2 suspect it would be maybe in the magnitude
- 3 of anywhere from two to five million
- 4 dollars in additional expense. I mean,
- 5 that's just without looking.
- 6 MS. WINKLER: I thought it would
- 7 be --
- 8 MR. BUTKOVITZ: How much do you
- 9 think it would be, Charlie?
- 10 MR. LEONARD: I would have to go
- 11 back and check.
- 12 MR. JONES: I can't say for
- 13 sure. It's -- there are already putting
- 14 away \$22 to \$23 million. I would say if
- 15 they -- if we lowered the rate 10 percent,
- 16 which is I think what you're asking, that
- 17 would probably jump up \$25 to \$26 million.
- MR. BUTKOVITZ: Same as what we
- 19 said.
- MS. WINKLER: That is the same.
- 21 Okay. That's not -- you're right. Maybe
- 22 what we would like to hear back from PGW is
- 23 why can't you afford that.
- MR. BUTKOVITZ: The problem is

- 1 this is the best decision -- this is the
- 2 best time to make the decision because it's
- 3 in the interregal.
- 4 ATTENDEE: If it's going to be
- 5 underfunded, it seems like it should be
- 6 getting ahead of it now. If this is an
- 7 unrealistic number, we kick it down the
- 8 road, the amount --
- 9 MR. MAZZA: I would assume if
- 10 the finances are right. And I don't know.
- 11 The director would have to make this
- 12 directive.
- MS. WERNER: There is certainly
- 14 a large responsibility invested in the
- 15 finance director. Generally, they have the
- 16 approval of any proposed changes in the
- 17 retirement plans schedule. I don't have a
- 18 record of us addressing the specific
- 19 issues. But we're obviously happy to do
- 20 that.
- 21 MS. WINKLER: I believe it was
- 22 addressed.
- 23 MR. GILBERT: Withdraw the
- 24 motion. Do you want to amend it to have

- 1 further study and then make the decision?
- 2 MR. BUTKOVITZ: No. What do you
- 3 think?
- 4 MR. HORNSTEIN: I'm risk reverse
- 5 in this situation.
- 6 MR. BUTKOVITZ: What does that
- 7 mean?
- 8 MR. HORNSTEIN: I think what
- 9 Nancy is saying is it makes more sense if
- 10 you need to see where the next set of
- 11 consultants says.
- 12 MR. BUTKOVITZ: What will
- 13 happen? It will be played against
- 14 budgetary concerns, and the pressure will
- 15 be on the commission not based on fiduciary
- 16 responsibilities but based on -- don't you
- 17 understand that this means we're going to
- 18 have less money for pre-k?
- 19 MS. WINKLER: This has nothing
- 20 to do with kindergarten.
- 21 MR. BUTKOVITZ: When I arrived
- 22 here, Mayor Street was the mayor. I made
- 23 the first motion to lower it from 9 percent
- 24 return to 8.75. And he said, if you do

- 1 that, I'm going to layoff X number of
- 2 people. He made the kind of argument that
- 3 we're not supposed to be receptive to.
- 4 We're supposed to be responding to the
- 5 basis of fiduciary responsibility. The
- 6 debate that just occurred was a fiduciary
- 7 argument. Now, the counterargument that's
- 8 being made is -- that's pretty audacious.
- 9 May be she should let other factors come
- 10 into this, such as -- and two five million
- 11 dollar expenditures, why?
- 12 I mean, we have this kind of
- 13 pressure. The numbers are so big that we
- 14 can't -- if you've got a two to five
- 15 million dollar cost and you're taking
- 16 responsibility -- I just came back from
- 17 pension conference. The consensus was the
- 18 same. Return should be about six percent.
- 19 We're way out of line.
- 20 Even though going from 7.6 to 7
- 21 is a lot, it's nowhere near where we should
- 22 be. And people will always blink based on
- 23 the pressure of do you know how much this
- 24 is going to cost us today. But what is the

- 1 alternative?
- 2 MR. LEONARD: My concern is what
- 3 impact it would have on debt services.
- 4 Five million dollars of additional
- 5 expenses, we have to take that into
- 6 consideration.
- 7 MR. BUTKOVITZ: If we make 5
- 8 percent next year instead of 7.65 percent,
- 9 what will that affect be on our
- 10 contribution rate? That's what we're
- 11 dealing. We're dealing with trying to
- 12 estimate what the reality of this next year
- 13 will be. We're going to pay for it one way
- 14 or the other; right? So doesn't it make
- 15 sense to make a down payment on it and pay
- 16 part of it, and therefore, the risk that
- 17 it's hanging out there is less
- 18 overwhelming.
- 19 MR. DIFUSCO: I don't think
- 20 anyone -- I don't -- I don't disagree with
- 21 your larger point. I just think that most
- 22 people in this room probably agree with the
- 23 larger point. My only concern is doing it
- 24 in the absence of the additional

- 1 information, the absence of what the asset
- 2 allocations are going to look like. I
- 3 think it's certainly an item that should be
- 4 discussed.
- 5 MR. BUTKOVITZ: It's also true
- 6 that the commission can raise the rate at
- 7 the next meeting if it is an overreach.
- 8 The commission continues to have that
- 9 power. I'll tell you what, I bet if we
- 10 lower it to 7 percent today we will have a
- 11 substantial influx of information very
- 12 quickly.
- 13 MR. DIFUSCO: There is also
- 14 the --
- MR. BUTKOVITZ: Rob will come to
- 16 the meeting.
- 17 MR. DIFUSCO: -- there is also
- 18 the very open question which Nancy raised,
- 19 which is what my recollection of what the
- 20 opinion that we were provided by the law,
- 21 and the explanation is that the finance
- 22 director is charged, among other things,
- 23 with setting the discount rate and not the
- 24 commission. So I'm just --

- 1 MR. BUTKOVITZ: That may ensure
- 2 that issue as well. Instead of it being
- 3 theoretical, they will get a full
- 4 resolution of it. I'd say the overriding
- 5 thing to me is the two to five million
- 6 dollar exposure is not a sufficient
- 7 intimidating factor to hold off on this. I
- 8 think the city can afford the two to five
- 9 million --
- 10 MS. WINKLER: This is PGW's
- 11 money?
- MR. BUTKOVITZ: Yeah.
- 13 MR. GILBERT: Any additional
- 14 discussion? All those favor?
- MR. BUTKOVITZ: Aye.
- MS. WINKLER: Aye.
- 17 MR. GILBERT: Motion carries.
- Debt service fiscal year 2016,
- 19 Charles Jones.
- 20 MR. JONES: I'm still making
- 21 notes on that last motion. When would that
- 22 be affective folks; do we know?
- 23 MR. MAZZA: Immediately I would
- 24 assume.

- 1 MS. WINKLER: It would be for
- 2 the --
- 3 MR. JONES: The way we did it
- 4 last time, the Commission lowered it to 765
- 5 affective the next fiscal year for PGW,
- 6 September 1st of 2015. Is that a
- 7 consideration here? Because -- because
- 8 back then the consideration was what's the
- 9 impact on PGW --
- 10 MS. WINKLER: When does your
- 11 next rate case go in?
- 12 MR. LEONARD: The next rate case
- 13 will go in effect fiscal year 2018, which
- 14 would be September 3, 2017. We have to
- 15 file nine months prior to that. It would
- 16 be filing approximately January of 2017.
- 17 That's when we expect to file for our next
- 18 rate increase.
- 19 MR. BUTKOVITZ: Given the two
- and a half percent gap between now and then
- 21 and all the pressures that are going to be
- 22 brought to bear upon us immediately after
- 23 this meeting anyway, I'd like to see it
- 24 take effect immediately. That's my

Page 59 opinion. If we're going to do it, do it. 2 MR. GILBERT: You're saying 3 immediately? 4 MS. WINKLER: Yeah. So does 5 that mean that we would go to actuary have them recalculate --6 MR. LEONARD: I would say we 8 have to so we could identify what our 9 contribution would be, the PGW contribution made on assumed discount 7.65 percent as 10 11 opposed to 7.6 percent. If it's affective 12 immediately, our contribution would surely 13 change. 14 MR. GILBERT: Okay. 15 MR. JONES: That must have been the shortest lived discount rate we ever 16 had, 765 for about 90 days. 17 18 MS. WINKLER: What? MR. JONES: It became affective 19 20 9/1/15. 21 MR. BUTKOVITZ: I'm prepared to 22 go to six and a half. 23 MR. GILBERT: Say it again.

MR. JONES: Yeah.

24

- 1 MS. WERNER: About confirming a
- 2 prior opinion on this, we're happy to look
- 3 at it, and we'll update you through our
- 4 list of what changes.
- 5 MS. WINKLER: Thank you.
- 6 MR. GILBERT: Any other
- 7 questions? So the rate is affective
- 8 immediately.
- 9 MR. MAZZA: Yeah.
- 10 MR. GILBERT: That's payment for
- 11 fiscal year 2016.
- 12 MR. JONES: Commissioners, I
- 13 supplied you with a one-page document.
- 14 This is just to inform you that the Sinking
- 15 Fund is making payments is responsible for
- 16 making payments of \$971 million for fiscal
- 17 year '16. This includes all the bond
- 18 deals, all the re-fundings and new issues
- 19 that have been completed through
- 20 November 16 of this year.
- 21 So the commission is on the hook
- 22 to make these -- is responsible for
- 23 ensuring that these payments are made.
- 24 This -- if we exclude the effect of the

- 1 tran on this calculation, debt services
- 2 have gone down \$7.5 million from last year
- 3 and \$87 million from the year before that.
- 4 So Matt Mazza will be making --
- 5 is responsible for making these payments as
- 6 they come due.
- 7 MS. WINKLER: Can you give me
- 8 those number again?
- 9 MR. JONES: Sure. Excluding the
- 10 tran, because of the volatile nature of the
- 11 amount of the tran, I explained it, fiscal
- 12 year '16 versus fiscal year '15, it's down
- 13 \$7.5 million and versus fiscal year '14,
- 14 it's down \$87 million.
- MS. WINKLER: Okay. We should
- 16 probably take a look at that by payment
- 17 too. That's just total -- the general fund
- 18 paid that column, the tran and pension
- 19 funds, are paid out of the general fund.
- 20 The rest is paid out of the enterprise
- 21 revenues.
- 22 MR. JONES: Right. So I just
- 23 wanted to inform you. I think it's my duty
- 24 to inform you as to the amount of payments

- 1 the Sinking Fund is responsible for.
- 2 MR. GILBERT: Any questions for
- 3 Charlie?
- 4 MS. WINKLER: Is this the
- 5 budgeted? Are these the budgeted payments
- 6 for this year?
- 7 MR. JONES: No.
- 8 MS. WINKLER: Okay. What else?
- 9 MR. GILBERT: Other topics, the
- 10 reworking of the Sinking Funds statements,
- 11 who's going to do that?
- 12 MR. JONES: I'll work the
- 13 accounting to get that done.
- 14 MR. MAZZA: I will work with
- 15 Charles.
- MS. WINKLER: Maybe I could
- 17 review it before it comes back.
- 18 MR. MAZZA: Sure. I apologize
- 19 to the commissioners for the statements,
- 20 the way they are. We will improve them;
- 21 that's my promise.
- 22 Other items, I just wanted to
- 23 give you folks a sheet. This is our due
- 24 diligence travel report for the investor

- 1 consultant search that we bring candidates
- 2 to the meeting in January. Chris and I
- 3 visited a number of investment consultants,
- 4 about six in total, if I'm correct. Or we
- 5 visited Rhumbline, which is our index
- 6 manager in Boston. We visited five -- we
- 7 told the commissioner that we were going to
- 8 spend a total of \$1,500 on travel. We came
- 9 underbudget at \$1,400 and change.
- 10 And we found that the meetings,
- 11 especially doing due diligence with a
- 12 number of these consultants, including
- 13 Gallagher, was very informative. And like
- 14 I brought up earlier in the meeting, we've
- 15 came to the conclusion with a number of
- 16 these candidates that, our current asset
- 17 allocation, that we would have not reached
- 18 the 765 discount rate at our current asset
- 19 allocation. We'd have to change that.
- 20 But over all, I was a skeptic at
- 21 the beginning about due diligence visits.
- 22 Now I'm in favor of them. I think we
- 23 learned a lot about the folks and meeting
- 24 the different teams that will be coming to

- 1 the table in January, including Gallagher,
- 2 which has an impressive team as well.
- 3 MR. GILBERT: Okay.
- 4 MR. MAZZA: I would also like to
- 5 mention this is Charlie Jones last Sinking
- 6 Fund Commission meeting. He is retiring
- 7 December 18th. I want to personally thank
- 8 him for his service to the Sinking Fund
- 9 Commission and to the City of Philadelphia.
- 10 Thank you for your time here.
- 11 MS. WINKLER: Thank you,
- 12 Charlie.
- MR. GILBERT: Thank you,
- 14 Charlie.
- MS. WINKLER: Have a great
- 16 retirement.
- MR. MAZZA: Have a great rest of
- 18 your life.
- 19 MR. GILBERT: We need a motion
- 20 to adopt the schedule for next year. We're
- 21 going to move to bimonthly meetings, first
- 22 one being January 13th, March 9, May 11,
- July 13, September 14, and November 9th.
- MR. BUTKOVITZ: So moved.

Sinking Fund Commission - Quarterly Meeting November 18, 2015

		Page 65
1	MS. WINKLER: Second.	
2	MR. GILBERT: Any questions on	
3	the motion? All in favor?	
4	MS. WINKLER: Aye.	
5	MR. BUTKOVITZ: Aye.	
6	MR. GILBERT: Any additional	
7	business? Any additional business? We are	
8	adjourned. The next meeting is	
9	January 13th.	
10		
11	(Whereupon, the meeting was	
12	adjourned at 12:05 p.m.)	
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Sinking Fund Commission - Quarterly Meeting November 18, 2015

		Page 66
1		
2	CERTIFICATION	
3		
4	I, hereby, certify that the	
5	proceedings and evidence noted are	
6	contained fully and accurately in the	
7	stenographic notes taken by me in the	
8	foregoing matter, and that this is a	
9	correct transcript of the same.	
10		
11		
12		
13	Court Reporter - Notary Public	
14		
15		
16		
17		
18	(The foregoing certification of	
19	this transcript does not apply to any	
20	reproduction of the same by any means,	
21	unless under the direct control and/or	
22	supervision of the certifying reporter.)	
23		
24		

A a.m 1:18 ability 23:5	affective 57:22 58:5	26:14	1:21	25:5,15	blue 8:4	24:18 25:10	Center 1:16
a.m 1:18							
	31.22 36.3	onvivov 59.22	assume 52:9	53:15,16	38:13	25:20 26:17	certain 9:9
ability 23:5	50.11.10	anyway 58:23	57:24	54:22	board 7:7	26:21 30:9	23:13
	59:11,19	apologize					
absence	60:7	3:15 62:18	assumed	basing 33:8	11:20 30:13	33:8,11	certainly 12:8
33.27 30.1	afford 51:23	apparently	59:10	basis 13:22	bogey 22:9,16	43:17 44:10	12:23 13:7
absolute	57:8	4:3	assumption	14:3 17:14	23:5 42:23	44:18 45:17	14:6,12
26:19 a	aggregate	APPEARA	48:18	18:16 29:12	43:11	46:8,14	52:13 56:3
accept 3:9	18:17 29:16	2:1	assumptions	35:9,12,16	bond 10:4,4	47:2,7,9,12	certification
5:16 45:14	31:17	Apple 45:7	23:7,18	42:2 54:5	17:9 18:22	47:15 48:5	66:18
account 6:10	ago 18:20	apply 66:19	25:16 26:3	bear 58:22	60:17	48:21 50:21	certify 66:4
accounting	42:11,11	appreciate	26:4,12	beating 15:20	bonds 23:2,2	51:8,18,24	certifying
4:16 62:13 a	agree 48:20	36:12 50:11	50:8	beginning	23:14 30:5	53:2,6,12	66:22
accounts 6:7	55:22	approach	assurance	26:12 63:21	30:20,23	53:21 55:7	Chairman
accumulative a	ahead 44:13	50:4	24:5	believe 42:14	Boston 63:6	56:5,15	2:4
18:14	52:6	approval	ATTENDEE	47:22 52:21	bottom 9:24	57:1,12,15	challenging
accurately A	Al 20:18	15:1 52:16	38:3,5 52:4	benchmark	15:19 29:7	58:19 59:21	6:18 7:8
66:6	21:12	approve	attractive	29:10,20	40:3	64:24 65:5	change 15:16
action 47:8	Al's 20:19	36:11 48:6	17:18	31:18 32:6	bound 46:4		21:1 59:13
action 47.0	Alan 2:5	approving	audacious	32:7,13	Break 46:20	C	63:9,19
active 37.1	24:17	4:18	54:8	33:20 35:24	briefly 6:15	C 3:1 66:2,2	changed 7:13
actual 50:20	Alger 37:2,13	approximat	August 6:19	36:4,6 37:4	bring 16:9	calculation	changes
actuary 25.0	allocation	1:17 29:12	avenue 24:7	37:5 38:18	63:1	61:1	21:21 49:22
39.3	15:17 16:9	58:16	aware 20:5	38:23 39:7	bringing	calendar 25:2	52:16 60:4
Adam 2:15						34:7,7	
adapt 44:14	17:2,3	area 8:17	Aye 5:9,10,23	39:14 40:4	16:12 24:6	,	changing
44:15,21	21:20,23	22:10	5:24 45:20	40:13,17	34:14	camp 50:12	45:2 46:23
45:1	22:15 23:10	argument	46:14,15	41:5,15	broad 11:23	candidates	48:15
add 22:13	23:12 25:4	12:9 54:2,7	57:15,16	benchmarks	29:17	21:17 63:1	charged
added 32:5	25:15 28:17	arrived 53:21	65:4,5	32:22 39:4	brought	63:16	56:22
33:2,6,13	30:15 34:21	articles 15:22		41:1 42:18	58:22 63:14	cap 36:22,23	Charles 2:9
33:16 39:8	45:3 63:17	articulate	B	benefit 16:6	bubble 10:11	38:11 39:8	57:19 62:15
adding 23:12	63:19	35:5	back 10:20	21:2,6	budgetary	40:19 41:3	Charlie 43:21
additional	allocations	aside 27:10	12:17 16:16	27:10	50:1 53:14	41:4,8,8,15	51:9 62:3
30:21 39:22	24:24 48:15	48:12	17:16,19	benefited 7:2	budgeted	capital 25:15	64:5,12,14
50:22 51:4	56:2	asked 6:11	18:21 19:5	Benjamin 2:4	62:5,5	26:2,4,7	chart 8:2
55:4,24 A	Alternate 2:6	45:24	19:6 28:17	best 29:5	BUILDING	capitals 11:3	9:24
57:13 65:6 a	alternative	asking 22:2	40:5,23	48:23 52:1	1:22	carries 3:16	chase 14:23
65:7	55:1	51:16	51:11,22	52:2	bulk 35:18	6:1 45:21	45:4
	alternatives	aspect 16:22	54:16 58:8	bet 56:9	bull 13:6 41:9	46:16 57:17	chasing 43:11
additionally	22:14 23:1	assessment	62:17	better 8:23	43:23 44:1	case 58:11,12	check 51:11
14:4	23:13	43:18	background	22:16 34:23	44:3,8	cash 15:24	Chief 2:11
additions 3:6	Altman 2:21	asset 15:16	6:9,12	bias 8:22	bunch 19:22	16:5 18:6	China 10:15
addicss 21.17	amend 52:24	17:2,3	bad 7:21	Bieler 37:14	Bush 19:20	19:4 20:5	11:5,11
auuresseu	amount 19:14	21:20 22:15	26:18 44:2	37:17,18	business 65:7	20:22 21:4	Chinese
32.22	41:16 52:8	23:10,11	bar 8:3	· · · · · · · · · · · · · · · · · · ·			
addressing		·		41:6	65:7	21:6,9,10	10:11,12
52:18	61:11,24	24:23 25:3	Barclays	big 54:13	Butkovitz 2:5	27:10,24	11:3 13:1
add 12.5	analyzes 24:4	25:14 27:4	29:16,18	bigger 13:18	3:11 4:24	28:4,10	Chris 14:13
aujourneu	and/or 3:6	45:2 48:15	Barksdale	billion 10:19	5:6,10,20	29:1,24	63:2
65:8,12	66:21	56:1 63:16	29:19	bimonthly	5:24 9:1,7	30:3 38:6	Christopher
auopi 04.20	annual 49:24	63:18	bars 8:4	64:21	10:9 11:21	categories	2:11
Advisors 2:13 a	answer 4:12	assets 6:18	based 9:4	Black 18:8	12:5,15,20	39:11,12	Circle 20:4
2:14 a	anticipated	Assistant	11:10 14:21	blended	13:3 14:9	40:10	29:18,20
affect 49:21	10:10	2:10	14:22 15:9	36:14,16,19	15:21 16:13	category 37:9	circulated 3:4
55:9 A	Anymore	ASSOCIA	15:17 23:6	blink 54:22	17:8 22:3	cause 1:13	3:18
			24:12 25:3			caused 34:17	
				<u> </u>	l		

F-							Page 2
	l	Ī	l .	l	l	l	Ī
city 1:1 2:15	6:23	consumer	counterarg	57:18 61:1	12:19,22	20:20,24	E
2:21 3:24	Commonwe	8:19,23	54:7	December	13:7 14:12	55:23 63:11	E 3:1,1 66:2
57:8 64:9	1:15	consumption	counting	17:6,13,20	17:10 19:23	dollar 10:17	Eagle 38:11
classes 27:5	companies	12:17	18:13	18:13,16	26:14 28:6	11:3,16	41:10
clearly 4:8	13:19 14:4	contained	countries	64:7	30:12,19	17:17 54:11	earlier 37:10
close 25:10	completed	66:6	34:20	decide 46:6,7	31:8 33:18	54:15 57:6	63:14
28:22 32:22	60:19	continue 3:22	country	decided 47:24	34:6,12,19	dollars 16:17	early 19:23
37:23	completely	4:6 11:7	34:21	decision	35:13 38:7	51:4 55:4	earnings
closely 15:8	26:10	21:19	couple 46:21	34:10 52:1	42:13,20	domestic	13:20,22,23
closer 36:5	complicated	continued	course 18:24	52:2 53:1	43:2	12:12 27:5	13:23 14:3
colleague 6:6	22:22	6:23 8:9	43:2	decisions	different 24:1	27:11 28:18	19:3
Colman 2:15	component	10:5	Court 1:14	22:23	40:9 45:3	DOMIESEN	economic
column 29:7	31:19	continues	1:19,21	decline 13:21	63:24	6:4 7:22	7:14
29:9 40:3	composite	56:8	66:13	13:23 17:9	difficult 25:8	9:23 16:4	
61:18	33:24	continuing	cover 36:19	defacto 10:22	DiFusco 2:11	25:18 26:22	economies
combined	compositions	9:20	crazy 23:3	12:13	20:12,18	28:7,16	7:1
39:8 40:12	24:2	contracted	27:13	defaults	21:10 24:8	30:17,22	economy
41:4	comprised	34:16	credit 30:5,6	30:11,19	24:19 28:11	31:4,16	11:13,19
	43:7	contribution	30:15 31:9	defense 31:24	28:15 31:10	33:7,13,17	12:12 13:2
come 10:20 25:8,11		28:2 49:24		defensive	31:14 33:22		13:11 17:21
· · · · · · · · · · · · · · · · · · ·	concern 55:2		creeped			34:1,22	effect 18:23
26:7 29:13	55:23	50:22 55:10	32:14	20:21 37:8	35:4,18	36:13,17	19:2 58:13
54:9 56:15	concerned	59:9,9,12	currency	38:12 39:1	39:20 46:2	37:20 38:4	58:24 60:24
61:6	44:4	contributions	10:23 11:8	41:10	46:21 48:11	38:10 39:21	effected 19:11
comeback	concerns 4:6	27:21	11:15 12:11	definitely	49:11 55:19	42:8	27:21
40:18	53:14	control 66:21	current 9:18	20:15	56:13,17	Donald 44:10	eight 16:16
comes 16:16	conclusion	Controller	17:4 23:10	degrees 10:13	diligence	Dow 16:15	42:14
62:17	12:16 63:15	2:16	24:12,13	delay 17:23	62:24 63:11	downside	either 4:4 5:1
comfortable	conference	controls 9:15	25:3,6,14	deliberative	63:21	34:23 35:2	11:12 18:12
50:9	1:16 54:17	conversation	49:12 63:16	22:20 50:4	direct 66:21	downturn	37:23
coming 11:2	confidence	49:18	63:18	demand 12:6	directive	15:6 27:20	election 18:1
21:14 32:22	24:6	conversations	currently	demands	52:12	drag 33:23	19:15,18
34:12,22	confirming	11:10 14:13	11:18 17:11	31:1	directly 21:3	driven 6:20	20:1
39:9 63:24	60:1	Cooke 37:14	curve 17:14	demonstrat	21:17	drop 10:6	elements 32:9
commencing	conjunction	37:16,18	17:16 18:18	7:16 14:7	director 2:9	12:10 51:1	email 3:5
1:17	21:1	41:6	cut 12:16	demonstrat	4:2 48:2,10	dropped	emerging
comment	consensus	core 7:6		8:22	52:11,15	43:24 44:2	6:22,24
3:21 9:21	12:21,24	corporate	D	dented 6:24	56:22	dropping	32:12,15
29:24	18:11 54:17	30:23	D 3:1	department	disagree	42:9	36:1 40:21
comments 9:4	conservative	correct 9:13	damaged	2:15,21	55:20	drops 16:14	enacted 49:23
9:14 37:10	37:8	14:2 25:17	41:1	4:16 48:1,9	discount	drove 9:10,11	
commission	consider	25:18,19	Dan 2:19	detail 27:2	56:23 59:10	31:1	ended 39:15 41:11
1:2,12 2:3	32:23 36:14	31:8 33:7	50:23	28:8 39:16	59:16 63:18	drugs 9:9	
48:14 53:15	50:10	33:16,17	date 1:17	determine	discuss 4:21	Dubow 2:6	energy 8:9
56:6,8,24	consideration	38:8 47:20	32:10 38:20	49:10	discussed	due 29:22	enormous
58:4 60:21	24:7 55:6	48:3 63:4	40:6 41:14	detractor	56:4	33:23 49:4	43:23
64:6,9	58:7,8	66:9	day 32:20	30:16	discussion	61:6 62:23	ensure 57:1
commissioner	consultant	corrections	33:1 36:18	devalue 11:18	13:4 48:17	63:11,21	ensuring
2:5 63:7	21:17 48:16	3:6	days 59:17	developed	57:14	duration	60:23
	48:23 49:6		de-risk 14:14	32:4	distribution	18:22,24	entering 45:3
commission		correctly				· ·	enterprise
14:20 36:8	49:9 63:1	42:15	dealing 55:11	Devers 2:14	27:4	19:9 20:7	61:20
46:6 60:12	consultants	correlated	55:11	6:5,17 9:3	document	22:11	environment
62:19	53:11 63:3	13:15	deals 60:18	9:11 10:12	60:13	duties 48:10	7:8 17:1
commodity	63:12	cost 54:15,24	debate 54:6	11:23 12:8	doing 8:23	duty 61:23	equities 7:17
			debt 55:3				
	•	•	•		•		•

							Page 3
16:8 21:23	41:14	54:6	7:18	30:4	17:19 19:11	20:4	hit 15:5,19
22:4 27:12	expert 49:1	figures 9:5	focus 18:7	GDP 13:12	19:13 20:8	handout	20:9 23:5,9
28:18 36:10	expert 49.1 explained	file 58:15,17	folks 20:5	general 1:19	21:15 22:16	39:22	23:10 43:16
40:15 41:3	61:11	filing 58:16	25:12 57:22	61:17,19	23:9 25:14	hanging	hitting 22:16
				· ·			
45:24	explanation	finally 41:8	62:23 63:23	generally	26:9,11,22	55:17	hold 10:22
equity 7:12	56:21	finance 48:2	foolish 15:16	50:12 52:15	30:20 43:18	happen 26:9	11:24 57:7
10:16 13:12	exposure 22:4	48:10 52:15	foregoing	getting 15:5	44:22 45:1	53:13	holding 11:15
13:16 14:5	22:5,8,14	56:21	66:8,18	24:1 35:22	45:9,10,10	happened	holdings 11:8
14:10,15	30:6 32:4	finances 44:7	forward	50:15 52:6	45:22 46:24	15:14 39:18	17:4,9
15:4,15	32:12 36:1	52:10	22:17 42:9	GFA 40:21	47:19 48:17	happy 52:19	hook 60:21
16:23 27:5	36:2 57:6	find 49:8	49:6	Gilbert 2:4	49:6,6,8	60:2	hope 48:23
29:2	extended	50:12,17,18	found 63:10	3:3,12,16	52:4 53:17	hard 15:5	Hornstein
especially	6:21	fine 36:16	four 18:12	5:2,7,11,19	54:1,20,24	Harding 32:1	2:16 53:4,8
15:5 19:12	extent 39:9	firm 18:8	19:13 29:15	5:21 6:1	55:13 56:2	32:3,8 33:6	horrible
20:6 22:10	extra 27:24	first 1:22 8:13	Frank 2:13	45:12,18,21	58:21 59:1	33:15 36:2	42:12
63:11	F	13:21 47:21	6:3 7:10	46:11,16,20	62:11 63:7	36:7 40:19	How's 21:8
essentially		53:23 64:21	21:13,16	46:23 47:6	64:21	harvest 27:9	hurt 9:16
10:21 11:13	F 66:2	fiscal 11:14	26:15 45:13	47:8,11,13	Gomiesen	harvesting	30:2 32:15
49:2	faced 11:12	12:12 27:16	frankly 49:18	47:16,20	2:13	16:7,8	37:6
estimate	50:7	27:16 57:18	Fred 37:1,13	52:23 57:13	good 4:12 6:4	28:24	
55:12	fact 26:3	58:5,13	full 57:3	57:17 59:2	7:20 24:20	headed 50:14	<u> </u>
evaluation	factor 57:7	60:11,16	fully 4:3 23:8	59:14,23	46:2	healthcare	idea 46:2
9:18	factors 54:9	61:11,12,13	66:6	60:6,10	Google 45:8	8:12,15 9:2	identify 59:8
evaluations	fairly 22:22	five 18:12	fund 1:2,11	62:2,9 64:3	gotten 13:5	9:3 37:10	immediately
7:16	28:22	19:10,13	3:17,19 4:2	64:13,19	15:19	37:11	57:23 58:22
everybody	fall 16:2	20:7,17	4:15 5:12	65:2,6	government	hear 22:21	58:24 59:3
47:22	falling 8:10	22:12 33:19	27:23 33:18	give 22:15	30:7	24:21 51:22	59:12 60:8
evidence 66:5	15:7 43:19	33:20 41:21	35:14 41:21	50:17 61:7	great 19:12	heard 29:23	impact 10:10
exactly 20:13	far 15:19	42:1,2,11	46:24 50:7	62:23	64:15,17	Hearing 3:8	19:5 50:1
24:20 30:10	Fargo 2:20	44:9 45:6	60:15 61:17	given 7:16	greatly 36:11	5:15	50:20 55:3
exceeds 9:18	favor 3:13 5:8	45:11 48:24	61:19 62:1	9:19 10:16	green 8:3	heart 16:15	58:9
exclude 60:24	5:22 30:23	51:3 54:10	64:6,8	23:20 24:2	grossed 35:14	hedge 23:1	impacted 9:5
Excluding	45:19 46:13	54:14 55:4	fundamental	48:14 58:19	group 40:12	held 1:12,15	important
61:9	57:14 63:22	57:5,8 63:6	7:13	gives 46:5	41:5	11:24 12:13	41:23
Excuse 36:13	65:3	fives 25:22,24	funded 23:8	global 6:21	grouping	helpful 39:19	impressive
executive 2:9	favorable	fixed 7:3,7	funding 21:3	globe 7:1	38:11	hey 26:8	64:2
4:2	10:1 37:3	14:16 16:23	funds 23:2	go 14:20 15:8	grow 13:19	hide 16:19	improve
expect 17:8	41:15	17:3 19:8	31:21 36:3	17:5 29:3	growth 6:21	high 7:3,5	62:20
44:2,6	FAX 1:24	20:3,14,23	45:23 61:19	39:23 40:9	9:17,20	9:20 21:22	in-mootable
58:17	fears 6:21	22:5,6,8,11	62:10	41:18 43:11	13:12 14:3	23:2,14	23:20
expectation	February	23:12 28:21	further 23:17	44:13 51:10	32:1 36:15	25:16 30:12	include 28:4
9:20	33:16	29:14 31:17	43:19,19	58:11,13	36:18,20	30:14	38:17
expectations	Fed 17:12,23	40:10,12	53:1	59:5,22	37:2 40:20	higher 8:15	includes 28:6
9:14 38:24	18:12,15	flat 8:20	future 11:9	goal 24:1,2	guess 35:6,16	8:18,22	60:17
expected	19:17,21	18:19 40:13	44:7	goes 13:24	42:22 43:4	13:15,17	including
24:12	fee 33:23 35:8	40:13		16:16 28:8	43:14	14:5 17:17	25:2 63:12
expenditures	35:9,11,15	fleeing 11:3	<u>G</u>	going 7:18,20	guys 26:11	28:1 30:6,8	64:1
54:11	feed 23:4	fleet 9:22	G 3:1	9:15,16,21	36:11 45:11	31:9	income 7:3,7
expense 51:4	feeds 14:23	flexibility	Gallagher	10:15 11:18		highest 25:12	14:17 16:23
expenses 55:5	feel 50:8	46:5	2:13,14	12:10,16	<u>H</u>	highly 17:10	17:3 19:8
expensive	fees 15:7 36:5	Floor 1:16,22	49:5 63:13	13:1 15:2	half 28:10	19:16	20:3,14,23
14:1	fiduciary	flow 17:19	64:1	15:23 16:1	43:20 58:20	hire 34:10	22:5,7,8,12
experience	2:13,14	fluctuations	gap 58:20	17:5,13,15	59:22	hiring 36:7	23:12 28:21
	53:15 54:5		Garcia 20:4		Hamilton		29:14 31:7

							Page 4
21.0.17	40.15.20	20.0 22.0	J		Mannin 2.14	4.20 10.15	41:7 42:9
31:9,17 40:11,12	49:15,20 63:3	20:8 22:8	Loevner 32:1	major 27:4 39:11,11	Marvin 2:14	4:20 18:15	
· ·		23:18 26:1	32:3,8 33:6 33:15 36:2	,	6:5,9,11 Marvin's 6:6	21:13 24:10 24:23 49:9	42:10,15,16 42:21
incorrect 22:2	investor 7:19 30:24 62:24	26:7,11 43:10 44:22	36:7 40:19	majority 22:11 37:22	materials		
	investors	45:10 44:22				56:7,16 58:23 63:2	monthly
increase			Logan 20:3	making 21:21	12:7,17		16:12 29:1
18:14 58:18	9:22 10:3	50:10,17,23	29:18,20	35:10 43:22	Matt 14:13	63:14,23	months 21:5
increases 9:9	17:11	50:24 52:10	long 13:13	57:20 60:15	45:24 61:4	64:6 65:8	58:15
increasing	island 22:2	54:23 57:22	49:19	60:16 61:4	Matt's 20:12	65:11	morning 6:4
20:22	issue 15:22	known 17:5	longer 33:3	61:5	20:23	meetings 18:5	28:12
index 14:21	31:20 57:2		33:12 37:2	manage 44:7	matter 48:6	63:10 64:21	motion 3:9,13
14:21 15:9	issues 32:13		39:2 44:6	management	66:8	MEMBERS	3:16 5:2,5,8
29:17 35:20	52:19 60:18	labeled 3:23	look 6:8 7:24	14:22	Matthew	2:3	5:16,18,22
35:23 36:3	item 56:3	4:8	8:1,8,19	manager 32:2	2:10	memory	6:1 45:14
36:3,9,15	items 62:22	lag 41:10	17:17 36:22	36:10 38:12	maturation	42:15	45:19,21,23
36:19,23		lagged 40:22	36:22 37:4	39:1 40:20	13:5	mention 64:5	46:9,12,16
40:8 45:23	<u>J</u>	lagging 38:17	39:5 40:5	40:22 63:6	maturities	mentioned	47:17 52:24
46:24 63:5	Janet 2:20	large 36:23	40:23 50:4	managers 7:5	30:2	1:13 27:8	53:23 57:17
indexed 36:6	January 49:9	39:9 40:19	56:2 60:2	15:4,7 17:4	maximum	29:23	57:21 64:19
indexing	58:16 63:2	41:3,4 50:7	61:16	18:6 19:8	13:5	met 25:2	65:3
32:23	64:1,22	52:14	looked 29:10	20:3,24	mayor 47:4	midpoint	mouth 16:15
individuals	65:9	larger 21:6	41:19,20,24	22:12 29:15	53:22,22	25:21,23	move 3:11 7:9
11:11	Jeff 2:16	55:21,23	looking 10:3	30:4 31:24	Mazza 2:10	million 27:17	13:17 17:12
influx 56:11	Jo 2:21	late 6:19	13:9 14:14	37:1 41:10	14:18 15:13	28:10 51:3	17:15,20,22
inform 60:14	joined 6:5	launching	18:10,16	manner 3:23	16:21 19:7	51:14,17	17:24 18:17
61:23,24	jokes 44:17	11:14	21:21 26:24	March 17:7	20:2,14	54:10,15	64:21
information	Jones 2:9	law 2:15,21	40:2 41:13	17:22 64:22	22:6,24	55:4 57:5,9	moved 37:12
56:1,11	16:15 28:14	48:1,9	51:5	market 6:8	25:1,7,12	60:16 61:2	37:21 38:1
informative	35:11 41:18	56:20	lose 15:23	6:12,24 7:8	25:22 26:1	61:3,13,14	41:7 42:19
63:13	42:10,17,22	layoff 54:1	loss 26:19	7:17 9:17	26:20 27:17	mines 37:11	45:16 64:24
instinct 16:19	43:3,6	Lazard 30:4	lot 9:12 12:22	9:19 10:5	27:19 28:5	minutes 3:3,7	moves 14:5
intentionally	51:12 57:19	30:4 31:3	13:4 15:23	10:12 11:4	28:9 33:10	3:9,15	18:12 19:22
46:18	57:20 58:3	leading 20:1	20:4 24:21	11:23 12:2	35:20,24	model 29:2	moving 16:5
interesting	59:15,19,24	learned 63:23	29:22 33:1	12:23 13:6	36:16 44:14	models 24:13	35:22 42:8
10:14 11:4	60:12 61:9	left 8:1 29:8	33:5 39:16	13:12,16,22	44:21 49:4	moment	43:14
18:4	61:22 62:7	Leonard 2:19	54:21 63:23	16:1 18:11	52:9 57:23	18:20 27:3	mutual 35:13
international	62:12 64:5	50:24 51:10	low 25:22,24	21:11,11	60:9 61:4	48:13	
14:19,22	judgment 4:5	55:2 58:12	lower 8:1,2,3	25:15 26:3	62:14,18	Mondrian	N
15:4,15	July 64:23	59:7	17:1,3 22:7	26:4,8,10	64:4,17	31:24 32:5	N 3:1 66:2
17:18 28:19	jump 51:17	let's 43:12,13	24:14 30:15	26:15 29:17	mean 4:4	monetary	Nancy 2:6
31:23 32:7	jumped 42:2	level 29:24	47:3,10	32:15 38:13	15:22 23:1	10:23 12:13	53:9 56:18
32:18 36:10	justify 49:2	30:3	49:20 50:7	38:14,19	24:9 30:9	12:14	nature 61:10
40:15 45:24		levity 48:12	50:12 53:23	40:21 41:9	46:3 51:4	money 14:23	near 54:21
interregal	K	life 64:18	56:10	41:14 43:23	53:7 54:12	15:6 17:18	necessarily
52:3	keep 18:24	light 49:1	lowered	44:1,4,8,18	59:5	19:1 21:11	23:19
interrupt	keeping 19:9	line 16:10	51:15 58:4	44:22	means 36:4	21:11 38:1	need 23:9,23
24:9	kick 52:7	29:7 54:19	lowering	markets 6:22	53:17 66:20	45:7,8	50:19 53:10
intimidating	kind 16:19	lines 21:5	23:11,17	7:12,21 9:6	measured	50:17,18	64:19
57:7	41:22 54:2	lineup 49:15	48:17	10:16 14:5	29:16 32:6	53:18 57:11	needs 29:1
invested 21:9	54:12	liquid 11:7		15:15,18,20	measuring	moneys 41:6	negative
52:14	kindergarten	list 60:4	M	16:23,24	49:24	month 10:20	42:21
investment	53:20	little 11:6	magnitude	27:20 32:5	meet 43:8	16:5 32:16	Nelson 39:1
2:11 6:3	kinds 24:4	14:15 19:1	51:2	32:12,18	meeting 1:4	37:24 38:2	39:10 41:11
25:1 49:8	know 16:18	27:24	maintains	36:1	1:11 3:4 4:1	40:1,19,22	net 35:7,14
	19:4,14,17	lived 59:16	50:16				35:14
<u>'</u>		·	·		1	1	1

							Page 3
	22 17 27 12	14.22	11 15	42.10		10 4 20 20	26.0.10
net-a-fee 35:6	32:16 37:12	14:23	11:15	42:18	political 9:5	10:4 30:20	36:9,18
net-a-fees	37:15,21,22	overweighted	pegged 10:17	performed	17:24 18:2	31:1	45:7,8,23
33:1,5 34:2	38:3 39:18	16:11 37:9	10:22	32:17 40:7	portfolio	pricing 17:11	46:3
40:9	40:1,2,22	overweighti	pending	period 6:18	15:11 24:2	30:21	putting 21:4
never 4:12	41:9,12,24	27:7	13:10	34:13,23	26:16 27:1	primarily	21:23 48:12
26:1,11	42:6,10,13	overwhelmi	Penn 1:16	periods 40:6	27:15 31:3	36:24	51:13
new 4:2 7:14	office 4:15	55:18	Pennsylvania	personally	43:6 49:21	prior 34:6	-
60:18	18:4		1:15,18,23	15:13 64:7	portfolios	36:21 41:2	Q
news 7:14	Officer 2:11	P	pension 5:12	perspective	18:22	58:15 60:2	quality 7:3,5
NEWTOWN	offset 7:2	P 3:1	5:16 6:2	50:3	position	proactively	8:15,19,23
1:23	Okay 13:3	p.m 65:12	27:22 54:17	PFM 18:8	10:18 20:22	21:1	30:8
nine 58:15	26:21,22	PA 45:5	61:18	PGW 2:19	21:7 26:19	probabilities	quarter 6:15
nonpayments	27:18 47:8	packet 3:18	pensioners	5:12,16 6:2	positioning	26:5	6:17,22
30:11	47:14 51:21	5:13 39:23	27:23	49:18 50:1	34:20	probability	7:15 8:5,6
Nope 47:6	59:14 61:15	pact 14:10	people 4:22	50:2,16,17	positions	17:12 23:24	8:11,13,20
Northern	62:8 64:3	page 7:24,24	9:7,13	51:22 58:5	14:11	probably	10:2,6
36:24	once 26:2	26:23 28:8	12:23 22:21	58:9 59:9	positive 8:20	35:4,11	13:21 29:7
Notary 1:14	one-page	28:17 29:3	26:7 45:7	PGW's 57:10	possibility	51:17 55:22	29:8,19
66:13	60:13	29:4,5,6	54:2,22	PGWPP 2:12	24:11	61:16	30:2 31:18
noted 20:3	ongoing 44:3	31:23 36:21	55:22	ph 10:21	possible	problem 19:7	37:6,19
66:5	open 12:1	36:21 39:24	percent 8:6,7	37:16	23:21 24:7	51:24	38:8,10,21
notes 57:21	56:18	40:3,11,16	8:12,13,21	pharmaceu	24:23	proceedings	39:15
66:7	opinion 19:16	41:2,2,3,17	9:8 10:2	9:6	possibly 17:6	66:5	quarterly 1:4
	48:1 49:1	paid 61:18,19	9.8 10.2 17:12 22:7				3:17
notice 1:12		-		phase 50:6	potential	process 15:3	
7:4	56:20 59:1	61:20	22:9,10,13	Philadelphia	10:10 11:1	50:14	quarters 34:7
noticed 42:4	60:2	painful 47:4	22:14 27:6	1:1 64:9	19:4	Professional	question
November	opposed 10:4	panel 31:23	27:7 28:18	pieces 32:21	potentially	1:14	13:18 22:2
1:8 60:20	36:15 59:11	part 24:9	28:20,21,22	place 44:5	10:14	profile 23:24	35:5 46:1
64:23	opposite	31:19 32:24	29:9,11	plan 5:16 6:2	power 56:9	profit 9:16	56:18
number	26:10	41:5 44:2	30:14 31:18	29:7 49:20	pre-k 53:18	profits 27:9	questions 3:5
18:11 27:1	optimistic	48:19 49:11	32:12 33:19	plans 44:8	predomina	projections	3:12,20 5:7
32:11 35:6	25:21 49:3	55:16	33:21 36:2	52:17	6:20 9:4	26:8	5:14,21
37:5 38:16	option 23:16	particular	37:5 38:15	platform 15:9	prepared	promise	20:19 24:19
41:22 42:1	23:16 24:14	4:9 8:9	38:18,22,22	play 10:15	59:21	62:21	24:20 26:14
42:2,5	46:5 49:11	particularly	39:6,7,15	12:9	present 2:8	propose 4:14	45:13,18
43:12 52:7	organized	38:14	40:2,4,16	played 53:13	2:18 21:15	14:19	46:11 47:17
54:1 61:8	4:10	partly 20:2	41:12 42:14	plus 7:6	presentations	proposed	60:7 62:2
63:3,12,15	outlook 10:11	passively	43:20 45:6	41:11	24:22 48:16	52:16	65:2
numbers 7:24	outperform	16:2	48:24 49:1	point 9:23	presented	protected	quickly 56:12
31:11 37:3	29:20 38:21	patience	50:22 51:15	13:5 16:14	18:9	40:24	quite 15:8
39:3 40:24	outside 10:15	16:22	53:23 54:18	18:17,20	president	protection	39:3
41:19 54:13	39:22	pay 55:13,15	55:8,8	21:18 24:21	44:11	34:24 35:3	0,10
.1.1, 013	overall 28:16	paying 27:22	56:10 58:20	33:14 35:6	pressure 8:10	provided	R
0	30:16 31:20	payment 16:6	59:10,11	42:22 43:15	11:9 53:14	56:20	R 3:1 66:2
O 3:1 66:2	32:4 40:12	55:15 60:10	percentage	43:21 55:21	54:13,23	Public 1:14	raise 4:6
O'Shannessy	40:17	61:16	23:13 41:16	55:23	pressures	66:13	17:13 56:6
37:16	overevaluat	payments	perform 8:17	points 7:23	58:21	purchase	raised 4:7
objecting 9:8	9:19	16:6 21:2,3	perform 8:17	17:15 20:18	pretty 16:10	10:21	56:18
objecting 9.8 obviously		21:6 27:11	7:6 8:2 10:8	29:12 35:9	18:7 30:10		
-	overreach					pursuant	range 19:10
20:21 52:19	56:7	60:15,16,23	29:4 31:20	35:12,17	54:8	1:12,18	20:8 22:13
occurred 54:6	overriding	61:5,24	34:13,16	41:16 42:3	price 8:10 9:8	put 11:11	35:12
October 6:14	57:4	62:5	39:13 40:1	policy 10:24	13:23	14:21 27:10	rate 17:1 28:1
6:16 7:9,15	overturn	PE 13:24	40:18 41:21	12:14	prices 6:24	27:23 32:21	48:18 49:3
8:6 10:7,7		peg 10:22					49:10 51:15
<u>'</u>							

							Page 0
55.10 56.6		52.17.64.16	UJ 42-20	14.0	27.20.22	~4~ 66 1 C . 5 7	21.2.40.12
55:10 56:6	regulation	52:17 64:16	rolled 42:20	14:8	37:20,22	staff 16:5,7	21:2 49:12
56:23 58:11	9:15	retiring 64:6	room 1:16	seen 24:4	39:24	20:24 23:19	study 53:1
58:12,18	relationship	retreat 15:24	13:17 32:20	segment 10:4	shown 13:13	27:8 28:24	substantial
59:16 60:7	13:14	return 23:5	55:22	segments	shows 27:1	32:2,19	56:11
63:18	relative 39:3	23:17 24:6	Rosenberger	9:17	29:6	stages 13:8	sufficient
rates 11:2	remember	24:12 25:13	2:21	selection	side 7:7 21:5	14:6	57:6
17:5,13,17	18:21 19:21	41:19 42:6	rough 34:15	34:20	37:2,17	stand 26:12	suggest 4:20
19:15	remembered	45:4 48:3	round 18:5	sell 11:7 12:1	significant	stapled 39:23	13:16
rational 34:4	35:2	49:20 50:8	RPF 14:21	30:22	19:14 42:16	staples 8:19	suggestions
raw 12:6,17	removed	53:24 54:18	36:9 45:23	selling 9:12	significantly	8:23 37:7	21:15
re-fundings	35:15	returns 30:16	Rules 1:19	10:18 11:22	7:12 51:1	start 4:1	supervision
60:18	replacing	50:5,13	run 33:3	12:2	signs 13:10	23:23 29:6	66:22
reached	37:16	revenues		send 31:11,14	similarly 36:4	29:14	supplied
63:17	report 6:14	61:21	S	sense 14:10	Sinking 1:2	State 1:18,22	60:13
read 44:17	7:4,10	reverse 53:4	s 3:1 31:16	53:9 55:15	1:11 3:17	statement 4:5	support
reading 4:22	41:20,24	review 39:17	save 14:23	sensitive 7:18	3:19 4:2,15	5:3,12,17	11:19 12:10
15:22	45:15 62:24	62:17	15:6	sentiment	60:14 62:1	statements	12:11 13:2
reality 55:12	reporter 1:14	reviewed 39:2	saved 36:5	7:19	62:10 64:5	3:17,20 4:9	supporting
reallocation	66:13,22	39:11	saw 42:18	September	64:8	5:11,14	11:13,14
15:11	REPORTE	reviewing	saw 42.16 saying 27:9	3:10,19	sit 4:15 16:2	62:10,19	supposed
really 16:17	1:21	32:19	53:9 59:2	5:13,17	sitting 20:4	stay 14:10	54:3,4
19:1 22:21		revising 4:21	says 48:1	6:13,20	situation 53:5	stay 14.10 stays 17:21	sure 23:4,7
	reports 4:21		53:11				
23:23 38:11	6:13	reworking		26:23 39:16	six 54:18	stenographic	50:19 51:13
REAR 1:22	represent 8:4	62:10	scenario	41:20 42:5	59:22 63:4	66:7	61:9 62:18
reasonable	represents	RFP 46:3	11:12,17	45:15 58:6	six-month	stick 43:12	surely 59:12
44:5	8:3	Rhumbline	schedule	58:14 64:23	15:2	stimulus	suspect 51:2
rebound	reproduction	36:24 63:5	52:17 64:20	Serena 1:13	sixs 25:16	11:14,19	
32:17	66:20	rid 35:22	search 63:1	series 49:22	skeptic 63:20	12:12,13	T
recalculate	repurchase	right 8:3	second 5:6,19	serves 42:15	slight 28:19	stock 34:19	T 66:2,2
59:6	12:3	10:16 15:17	5:20 29:8	service 57:18	slightly 16:10	stocks 13:24	table 5:3
recall 38:12	reserves 11:7	17:2 20:6	45:17 46:10	64:8	29:19	45:8	14:15 64:1
receptive	11:24	20:13 23:11	46:18 47:11	services 55:3	slow 12:6	story 7:13	tabled 5:12
54:3	residual	23:15 29:3	47:14 65:1	61:1	small 36:22	strategic	take 14:15
recession	37:24 38:6	29:3,14	seconded	set 53:10	38:11 39:8	49:19	27:9,11
13:10 44:24	resolution	31:5,7,22	47:15	sets 48:2	41:8,8,14	strategies	50:9 55:5
recollection	57:4	35:3 40:11	seconding	setting 56:23	smaller 49:15	14:14,16	58:24 61:16
48:12 56:19	respect 8:18	43:7 44:13	47:18	seven 47:3,10	sold 6:19 8:9	32:24	taken 66:7
recommend	49:5 50:11	51:21 52:10	sector 8:1,15	severely	solely 25:2	strategy 32:1	takers 47:7
32:23 49:7	responding	55:14 61:22	sector 8:1,13	19:11	SOP 8:5	Street 1:22	talk 4:16 6:15
recommend	54:4	rise 11:1 17:6	securities	shape 18:17	sorry 11:5	53:22	49:19
34:11 45:22	responsibili	19:12	30:15	shaped 7:11	33:4 37:13	STREHLOW	talked 16:4
	_	19:12 risen 17:6		_			
48:18	53:16		see 7:11,20	share 7:23	source 18:2	1:21	28:24
recommend	responsibility	rises 19:14	8:11 9:21	sheet 62:23	SOUTH 1:22	strength 12:4	talking 15:10
34:4 35:22	52:14 54:5	rising 17:1	9:22,24	shifting 18:18	space 9:12,16	13:12	16:7 20:16
record 33:9	54:16	risk 6:18 7:2	12:23 14:3	short 13:14	14:19,22	strengtheni	20:23 23:3
52:18	responsible	14:15 15:12	14:5,24	17:14 18:6	18:6	11:2	24:17 48:14
records 34:14	60:15,22	23:23 30:7	16:14 20:11	18:23 19:1	spaces 21:24	strong 7:11	tampered
recovery 7:11	61:5 62:1	30:21,24,24	21:12 24:11	30:1	45:3	34:13,13	6:23
reduce 15:12	rest 61:20	53:4 55:16	24:22 29:18	Shorter 30:1	specific 52:18	39:3 41:9	target 16:11
reelected	64:17	risks 50:5	33:2 38:15	shortest	spend 63:8	42:21	27:6 28:20
19:20	result 7:19	road 52:8	39:2 40:7	59:16	spoken 32:2	stronger 7:6	28:20,22,23
regarding	30:21	Rob 56:15	41:9 53:10	shot 22:16	Spotts 1:13	17:17	40:8 41:12
49:23	retirement	Rock 18:8	58:23	show 28:1	spreads 30:13	structure	48:3
			seeing 13:20		1		team 64:2
	<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>	<u> </u>

							Page /
	l	1	1	l	l	l	l
teams 63:24	26:18,18	37:15	underperfo	33:19 37:5	39:23 44:11	34:9,17	26:13 27:15
tech 45:8	35:1 42:6	traumatic	29:11 30:8	38:22 40:4	60:3	35:1,21	27:16 32:10
tell 56:9	51:6	30:10	underperfo	40:24 41:12	we're 4:17	37:18 38:9	32:11 33:9
ten 9:8 42:14	thoughtful	travel 62:24	35:7,19	61:12,13	13:7,20	40:14 42:24	37:4 38:16
45:11	22:20	63:8	underperfo	viable 24:14	14:6,8	43:5,21	38:20,20
tend 30:1,17	thousand 9:8	treasurer	29:21 32:9	VIDEOGR	15:23 16:6	44:12,16,20	39:5,10
tends 17:23	three 13:9	2:10 3:24	33:21 37:11	1:21	16:7,7	45:16,20	40:5,6,23
term 13:14	16:13 19:10	treasurer's	38:13	view 12:21	20:20,21	46:10,15,17	40:24 41:13
18:6 37:2	20:7,17	4:14	underperfo	viewed 9:13	21:3 23:2,9	47:18,21	42:1,2,4
39:3 49:19	21:5 22:12	treasurers	35:16	18:1	25:13 26:24	48:7,20	43:5,20
terms 13:13	27:7 37:4	18:4	understand	visited 63:3,5	27:9,22	49:17 50:23	55:8,12
20:20 23:4	38:16 40:6	treasuries	3:24 4:3,8	63:6	32:21 40:2	51:6,20	57:18 58:5
23:6 24:23	40:24 42:4	10:20 11:22	4:17,23	visits 63:21	42:8,9 43:9	52:21 53:19	58:13 60:11
25:13 40:18	42:11	12:1 30:7	47:13,23	volatile 16:20	43:10,18	57:10,16	60:17,20
testimony	tie 13:11	30:24	50:20 53:17	61:10	44:4 46:4	58:1,10	61:2,3,12
48:22,22	46:20	treasury 11:8	understand	volatility 7:20	48:14,16	59:4,18	61:12,13
thank 6:2	tied 10:23	trillion 11:6	48:4,8	14:7	50:14 52:19	60:5 61:7	62:6 64:20
28:15 38:9	tilt 30:5	true 56:5	understands 47:23	vote 4:24	53:17 54:3	61:15 62:4	years 13:9
60:5 64:7	time 19:21	Trump 44:11		44:12 46:18	54:4,19	62:8,16	33:19,20
64:10,11,13	34:23 40:6	Trust 36:24	underweigh	47:9,12	55:10,11,13	64:11,15	34:7,15
theoretical	47:1 50:6,7	trying 55:11	28:19 37:7	voted 46:17	59:1 60:2	65:1,4	41:21 42:11
57:3	50:9,18	turn 12:2	unpreceden	46:21	64:20	Withdraw	42:11 43:1
thing 10:14	52:2 58:4	tweaks 49:15	44:1,3,8	voting 4:18	we've 15:19	52:23	44:9,23
21:12 23:8	64:10	two 1:16 6:13	unrealistic	4:19	16:21 21:4	wong 10:21	45:7,11
57:5	times 16:14	16:13 20:18	49:14,16	vulnerability	24:3 32:2	12:3,4	yelled 30:14
things 20:20	43:8,9,9	21:5 28:9	52:7	20:15	63:14	work 6:6	yield 10:3
21:24 29:23	46:22	29:15,22	unsubstanti	vulnerable	weak 6:23	43:13 48:8	18:18 23:2
45:10 46:19	today 6:5,7	30:3 32:21	49:3	20:11	Wednesday	62:12,14	23:14 30:12
56:22	44:19,20	32:24 34:7	up-to-date		1:8	worked 27:8	31:2
think 10:13	54:24 56:10	34:15 41:10	31:11	wait 49:7	week 16:14 18:9	worried	yields 10:5
12:24 15:13	told 4:11 63:7	43:20 51:3	update 6:16 60:3			16:24	$\overline{\mathbf{z}}$
16:21 18:19	top 31:22	54:10,14		waiting 16:11	weightings	wouldn't	
19:13 20:19	40:15 41:2	57:5,8	upside 19:3	want 4:6	28:23	18:19 50:24	0
21:12 22:1	topics 62:9	58:19	use 46:4	13:11 23:4	Wells 2:20	wrong 26:6	
22:6 23:16	total 18:17	type 9:21	utilities 10:1	24:5 36:14	18:8	WWW.ST	1
23:19,22	25:13 26:24	U	$\overline{\mathbf{v}}$	52:24 64:7 wanted 14:19	went 7:14	1:23	1 31:18
24:9,21	39:13,24	U.S 10:17,19	V 7:11	14:24 61:23	42:5 Werner 2:20	X	1,400 63:9
25:11,11 26:9 29:4	40:7 41:20 45:4 61:17	10:23 11:1	valuation	62:22	52:13 60:1	$\frac{\mathbf{X}}{\mathbf{X}}$ 54:1	1,500 63:8
32:19 34:8	63:4,8	11:2,16,22	27:2	wants 26:3	widen 30:13	A 34.1	1.1 31:19
37:24 39:23	touch 6:12	12:14 13:11		wasn't 42:17	Winkler 2:6	Y	33:21
43:12,22	7:10 10:6	13:12,19,21	value 4:5,22 13:24 15:23	wash 142:17 watch 16:2	3:14,21 5:4	Yeah 20:12	1.6 39:7
45:12,22 45:2 46:4	26:23	13:12,19,21	16:2 27:14	watch 16:2 way 3:4 4:10	5:9,18,23	31:13 33:10	10 22:13
48:13 50:3	track 17:22	Uh-huh 38:5	31:24 32:5	4:11 14:24	15:10 18:3	39:20 43:3	51:15
50:19 51:9	33:9 34:14	ultimately	31:24 32:3	23:22 43:7	19:19,24	43:17 57:12	100 18:16
	33:9 34:14 trail 36:4	46:4	36:18,20	43:7 45:10		59:4,24	22:7 35:9
51:16 53:3 53:8 55:19	trail 36:4 trailing 8:14	unchangea	37:17 39:7	49:23 50:6	20:10,16 21:8 22:18	60:9	11 8:13 38:22
55:21 56:3	32:10 35:8	23:21	varying	50:16 54:19	23:15 24:16	year 8:4,14	64:22
57:8 61:23	tran 61:1,10	uncomforta	10:13	55:13 58:3	25:13 24:16	8:21 17:24	11:00 1:17
63:22	61:11,18	4:18	Vaughan	62:20	25:5,25 27:13,18	18:1,12	11:00 1:17 115 35:9
third 6:15,17	transcript	underbudget	39:1,10	we'll 6:15		19:10,15,15	117,000 27:3
7:15 13:20	66:9,19	63:9	41:11	10:6 25:11	28:3 31:2,6 31:13 33:4	19:18,24	12 29:5 36:21
thought	transitioned	underfunded	versus 16:11	27:2 31:11	33:15 34:3	20:8 22:13	38:18
inought	ti ansidoneu	52:5	28:20 33:14	31:14 38:7	33.13 34.3	23:8 26:6	12.9 38:18
	I	32.3	20.20 33.14	31.17 30.7		23.0 20.0	

						Page 8
	l	l i	İ	Ī	I	
12:05 65:12	3	7				
13 28:19 29:5	3 7:24 11:6	7 48:24 50:22				
29:6 32:12	39:24 40:3	54:20 56:10				
36:2 38:22	40:11 58:14	7.0 47:19				
45:6 64:23	3.35 33:14					
13.6 37:6		7.1 8:21				
13th 64:22	3.7 33:19	7.4 40:16,17				
65:9	3.8 41:16	7.5 61:2,13				
	30 3:19 5:13	7.6 54:20				
14 27:16	5:17 6:13	59:11				
61:13 64:23	35:16 43:1	7.65 47:19				
14.6 37:5	300 10:19	55:8 59:10				
15 22:13	30th 26:23	7.8 41:4				
28:20 44:23	39:16 45:15	70 17:11				
61:12	34 28:21	71 33:14				
150 10:19	35 22:9 28:22	73 49:16				
16 60:17,20	29:12	741 42:5				
61:12	36 38:15	765 22:16				
16th 1:16	39 42:2	23:6,9 25:4				
17.4 8:12	3744.4					
18 1:8	4	41:22 42:23				
18940 1:23		42:24 43:8				
18th 64:7	4 41:17	43:12,16				
1st 58:6	4.3 30:14	46:24 49:13				
181 30.0	41:11	58:4 59:17				
2	4.8 40:2,4	63:18				
	4.83 33:20					
2 41:2	4.9 40:4	8				
20 22:10	43 38:15	8.1 41:5				
27:15 28:8	478 28:3	8.4 8:7				
35:16 45:6	478,9 27:3	8.75 53:24				
200 16:14	492.7 28:13	804 42:3				
2008 44:24	28:14	85 35:12				
2010 42:13	492.9 28:13	87 61:3,14				
42:16	493 28:12					
2013 33:16	150 20112	9				
34:8 38:14	5	9 26:23 28:17				
38:17	5 55:7	53:23 64:22				
2015 1:8 3:19	5.2 39:6	9.36 42:6				
5:13,17	5.4 10:2	9/1/15 59:20				
58:6	29:11 39:14	90 35:12				
2016 18:16	5.6 41:12	59:17				
57:18 60:11						
2017 58:14	5.7 29:9	90s 19:23				
58:16	39:14	971 60:16				
2018 58:13	50 27:6	9th 3:10				
	504-4622	64:23				
2035 23:8	1:24					
215 1:24,24	504-7155					
22 51:14	1:24					
23 51:14	514 27:17					
23rd 38:3	53 27:6 28:18					
25 17:14						
22:10 51:17	6					
258 1:22	6.4 8:6					
26 51:17	6535 49:13					
	I	l .		!	I	